1	CALIFORNIA HIGH-SPEED RAIL AUTHORITY
2	MONTHLY MEETING
3	
4	
5	
6	TRANSCRIPT OF PROCEEDINGS
7	
8	
9	
10	Sacramento City Hall
11	915 I Street, City Council Chambers
12	Sacramento, California 95814
13	
14	Thursday, June 6, 2013
15	9:11 a.m.
16	
17	
18	
19	
20	
21	
22	
23	BRITTANY FLORES
24	CERTIFIED SHORTHAND REPORTER
25	LICENSE NO. 13460
	CALIFORNIA REPORTING, LLC (415) 457-4417

```
1
                        APPEARANCES
2
3
    BOARD MEMBERS
    Mr. Dan Richard, Chairman
4
    Mr. Jim Hartnett, Vice-Chair
5
    Mr. Tom Richards, Vice-Chair
6
7
    Ms. Katherine Perez-Estolano
8
    Mr. Michael Rossi
9
    Ms. Lynn Schenk
10
    Mr. Thomas Umberg
11
12
    STAFF
13
    Ms. Janet Lane, Board Secretary
14
15
    ALSO PRESENT
16
    Mr. Jeff Morales, CEO
17
    Mr. Thomas Fellenz, Esq., Legal Counsel
18
19
20
21
                               --000--
22
23
24
25
        - CALIFORNIA REPORTING, LLC (415) 457-4417 -
```

1	I N D E X	
2		Page
3		
4	Public comment	5
5		
6	Item 1, Board Policy Amendments	33
7		
8	Item 2, Proposal to Delegate Authority	
9	to the CEO to Negotiate Final Terms of the	
10	Design/Build Contract for Construction Package 1	39
11		
12	Item 3, Proposal to Amend the Memorandum of	
13	Understanding with the San Joaquin Regional Rail	
14	Commission	87
15		
16	Item 4, Proposal to Adopt an Unsolicited Proposals	
17	Policy	93
18		
19	Item 5, Status Report on the Northern California	
20	Rail Partners MOU	113
21		
22	Item 6, Closed Session Pertaining to Litigation	118
23		
24	000	
25		
	———— CALIFORNIA REPORTING, LLC (415) 457-4417	

```
SACRAMENTO, CALIFORNIA, June 6, 2013
1
                             9:11 a.m.
2
                              --000--
3
4
5
6
                CHAIRMAN RICHARD: Good morning. This
7
    meeting of the California High-Speed Rail Authority will
8
    come to order.
9
           Will the secretary please call the roll.
10
                MS. LANE: Vice-Chair Schenk.
                MS. SCHENK: Here.
11
                MS. LANE: Vice-Chair Richards.
12
13
                MR. RICHARDS: Here.
14
                MS. LANE: Mr. Umberg.
15
                MR. UMBERG: Here.
16
                MS. LANE: Mr. Hartnett.
                MR. HARTNETT: Here.
17
18
                MS. LANE: Mr. Rossi.
19
                MR. ROSSI: Here.
20
                MS. LANE: Ms. Perez-Estolano.
2.1
                MS. PEREZ-ESTOLANO: Here.
22
                MS. LANE: Chairman Richard.
23
                CHAIRMAN RICHARD: Here.
           Mr. Umberg, will you lead us in the Pledge of
24
25
    Allegiance.
```

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

1

(Pledge of Allegiance recited.)

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

2

CHAIRMAN RICHARD: Thank you. Before we start, I'd like to announce for those who didn't get this message, that yesterday, Speaker John Perez, the Speaker of the Assembly, made one of his appointments to the High-Speed Rail Authority board. Mr. Patrick Henning, Sr., who has had a long and distinguished public career as a labor leader, as a community person involved in this community, and I spoke with Mr. Henning yesterday. He is delighted to be joining this board, and he was just appointed yesterday. He had some family obligations today, but he's looking forward to joining all of us. So we thank the Speaker for that appointment, and it helps us fill out the complement on this board as we move into a very important phase of building this high-speed rail project.

So we'll start with the first item today of public comment and as we always do, the comments -people will be speaking in the order in which the comment cards were received except that we afford our elected officials the opportunity to speak first. So I pull their cards out.

First up is supervisor from Fresno County, Henry

CALIFORNIA REPORTING, LLC (415) 457-4417 -

Perea.

2.1

Supervisor Perea, welcome.

MR. PEREA: Thank you, Mr. Chairman, members of the Authority. Again, Fresno is here to stand with you and work with you in every way that we can to make this project happen. I'd like to thank Diana Gomez, who works in the Valley. She does great work every day and responds very quickly to all of our needs. So our position is we're ready to go. We'd here today to support you on a very important item that you have. We have a lot of important items, but certainly moving the first construction plan forward, and we support it. And as always, we close with, we're ready to go on the maintenance facility. Thank you.

CHAIRMAN RICHARD: Thank you, Supervisor.

Next, Supervisor John Pedrozo from Merced County.

MR. PEDROZO: Good morning, Chair Richard, members of the board. I'm John Pedrozo, Supervisor for Merced County. I'm also a board member of Merced County Association of Government, Chairman of the new San Joaquin Joint Powers Authority, and a long-time supporter of high-speed rail.

The improvement of the Altamont Corridor Express service and its expansion to Merced provides a critical rail connection to high-speed rail in Merced. It's part

```
of the blended service for northern California.
1
2
    Bringing the Altamont Corridor Express to Merced by 2022
    is important to the success of high-speed rail's initial
3
    operating segment between southern California and
 4
5
    Merced. To provide this key conductivity to high-speed
6
    rail, planning for the improvement and expansion of the
7
    Altamont Corridor Express must begin now. I strongly
    support your Agenda Item Number 3. Representing the
8
    Merced region, I ask that you take an action on the
    Agenda Item 3 and turn over planning responsibility in
10
    the Altamont Corridor and funding allocated to the
11
12
    Altamont Corridor to the San Joaquin Regional Rail
13
    Commission. Thank you for the opportunity to speak.
14
                CHAIRMAN RICHARD:
                                    Thank you, Supervisor.
15
    We certainly appreciate your being here today.
           Next, I'd like to welcome Supervisor Vito Chiesa
16
    from Stanislaus County.
17
18
           Good morning, sir. I hope I didn't butcher your
19
    name.
20
                MR. CHIESA: It's Chiesa, and you didn't
2.1
    butcher it.
           Thank you, Mr. Chairman, fellow members, Mr.
22
23
    Morales, for the opportunity to be here. Again, I'm the
24
    Supervisor of Stanislaus County. I sit on the COG.
                                                          Ι
25
    also sit on the San Joaquin Joint Powers Authority.
                                                          I'm
```

· CALIFORNIA REPORTING, LLC (415) 457-4417 -

```
here also to speak in favor of Item 3. I think it was
1
2
    Item 5 originally -- Item 3 on the ACE commuter train.
    I think it's opportunity to close another gap in the
3
    system. I -- to tell you how important it is to
 4
5
    Stanislaus County because high-speed rail being Merced
6
    south, for the time being, and potentially go around us,
    this is the opportunity to close the gap. It's
7
    important to Stanislaus County and Merced County to get
8
    the folks north and south, but how important it is?
10
    drove 75 miles to come here for all of a hundred and 20
    seconds. So I appreciate your consideration on this
11
12
    going forward and look forward to working with you in
13
    the future. Thank you.
14
                CHAIRMAN RICHARD: Thank you, Supervisor.
15
    We appreciate -- we appreciate the opportunity to work
    together on this.
16
17
           Next, is Sacramento City Council member, Steve
18
    Cohn.
19
                MR. COHN: Well, good morning and welcome
    back to our council chambers. It looks like we need to
20
2.1
    change that photo. I don't see in, the entertainment
22
    and sports center in the background. So we'll get you
    an updated photo but --
23
2.4
                CHAIRMAN RICHARD: That sort of depends on
25
    leadership issues in Sacramento, doesn't it?
```

MR. COHN: I'm here on behalf of Sacramento Regional Transit, San Joaquin JPA, Capital Corridor JPA, of which I'm a member, but also, in particular, on behalf of our twenty-agency Central Valley Rail working group and also here to support, as you heard from the supervisors just now, the staff proposed amendment to the MOU with the San Joaquin Regional Rail Commission to transfer leadership and funding for the Altamont Corridor funding to the San Joaquin Rail Commission. So that's Agenda Item 3. We appreciate the work that we have been doing with your staff, work by Mr. Morales, and feel that this proposed MOU change is the best way to move forward with the, the corridor. So we ask for an "aye" vote on that item. Thank you very much.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

2.4

25

CHAIRMAN RICHARD: Mr. Cohn, Since you and I go back about 35 years together, I was going to ask, are you going to serve on this JPB, because that may influence how I vote?

MR. COHN: Well, I understand I can't do that while I'm a council member, so we might need to do something to change that. I would certainly welcome that at some point. So thank you very much, and it has been 35 years. Hard to believe.

CHAIRMAN RICHARD: Yeah. Next speaker is representing State Senator Cathleen Galgiani. It's Tom

Larsen.

2.1

Mr. Larsen, good morning. Welcome.

MR. LARSEN: Good morning. I'm Thomas

Larsen. I'm deputy chief of staff for State Senator

Cathleen Galgiani. She couldn't be here. She wanted to apologize for that as we all know how important this project is to her, but her State Senate duties are calling her to be on the floor right now to deal with -- among other things -- the budget.

I did want to -- I have copies here -- I did want to read into the record a letter of support from the Senator on Agenda Item Number 3, and I'll try to get it done in a minute.

The Senator is pleased to offer her strong support for the California High-Speed Rail Authority amending the MOU with the San Joaquin Rail Commission to transfer leadership and funding for the Altamont Corridor planning for the SJRC, and she asked that you take action on this item today by voting to approve that particular item. As we all know, the Altamont \$10 billion bond measure, which provides State funding to implement high-speed rail in California. She has championed the high-speed rail leadership for many years. In 2008, as part of the Bay Area to Central Valley Program EIR/EIS, the High-Speed Rail Authority

made a commitment to project development for improvement in the Altamont Corridor. These improvements are to provide a regional rail connection between northern San Joaquin Valley and the Bay Area, which will complement the state-wide high-speed rail system. Your commitment to the Altamont Corridor is critical to both the passage of Prop 1-A in 2008 and to the passage of Senate Bill 1029 last year, which also requires the use of State and Federal funds for the first successful segment of the high-speed rail system. The allocation of three -- 36.4 million SB 1029 to the Altamont Corridor was to help fill that commitment made by the -- this authority. Providing resource to allocate -- allocated to Altamont Corridor to the SJRC to lead a planning and environmental work needed for the near-term improvements of the existing ACE service and to expand ACE to the initial operating segment of high-seed rail system in Merced supports your 2012 business plan and phase implementation of the high-speed rail.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

2.4

25

So she wants to congratulate you on your progress and looks forward to working with you to implement the world-class, statewide high-speed rail network that will benefit everyone.

I thank you, guys, for your time. I have to get this official copy signed, and I'll come back and give

it to you. Thank you, guys, for your time. 1 2 CHAIRMAN RICHARD: Thank you. It's nice to 3 see you. Please convey our best wishes to the Senator. 4 MS. PEREZ-ESTOLANO: And I just wanted to 5 offer, yesterday, I had the chance to sit with the 6 Senator and just get an update, and I appreciate her 7 taking the time on a very, very busy day, week and you, 8 too, taking the time. Thank you very much for that. CHAIRMAN RICHARD: Thank you. All right. 10 That's the last card I have from any public 11 official who would speak. 12 I do want to recognize, we're joined this morning by the Mayor of Anaheim -- council member -- should be 13 the mayor. 14 15 Anyway, good morning. All right. Then we'll take our regular order of public speakers. First, will 16 17 be David Kustrosky from the Capitol Corridor JPB 18 followed by David Schwegel and Stacey Mortensen. 19 Good morning. 20 MR. KUSTROSKY: Good morning, Chair Richard, 2.1 members of the Authority. My name is David Kustrosky. 22 I'm Director of Capitol Corridor Joint Powers Authority. 23 I'm speaking on behalf of Item Number 5 regarding the 24 northern California partners MOU. I'm here in support 25 of this. We have been working with your staff over the

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

last year, and I am also the facilitator for this northern California blended service plan.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

I want to thank you for brining us all together -- us, being the member agencies -- that are supportive of this effort. For the first time ever, we have consolidated a schedule that we have developed, which means that we'll be able to provide a more efficient and effective service to tie in with your phased implementation, includes coordination with the Caltrain electrified modernized program as well as your initial operating segment and will support service expansion plans as we go forward, because we know, when your service come on board, we can't have our existing services. We're going to need to grow to be able to support and distribute the passengers that are going to be using our services. We have been actively involved in the feasibility of this, and it shows great promise not only for your service but as well as ours. So it's a win-win situation, and we appreciate the opportunity that you have been able to provided to us. We're committed to make this a customer interface part of excellent. We're going to have e-ticketing, we're going to have Wi-Fi on our trains. We're going to make sure everything is available to make this a convenient and affordable and a well-utilized service. So on behalf of

the Capitol Corridor JPA, thank you very much for the opportunity to present. I recommend your support on Item Number 5. Thank you.

2.1

CHAIRMAN RICHARD: Thank you, Mr. Kutrosky.

And continued congratulates on the ever-growing success of the Capitol Corridor.

David Schwegel followed by Stacey Mortensen.

Good morning.

MR. SCHWEGEL: Good morning, fellow leaders.

David Schwegel, thanking you for your courageous

leadership that's connecting American to what UIT's

Jeanine Pierre calls HSR, the world's largest

infrastructure project. USHSR advisory board chair Ron

Deregon notes how connecting LA and San Francisco via

HSR has longed for courageous leadership since the '50s,

and you are that courageous leadership.

We can make great traction with taxpayers who are skeptical of massive infrastructure endeavors by, first off, empathizing that we recognize that that \$24 million Boston Big Dig and the \$6.4 billion Bay Bridge may not have met their financial targets, but then focus the conversation on the tremendous track record for success with California transit projects. Specifically, the Capital Corridor and LA Metro were identified among success stories in the ASCE national infrastructure

report card that came out last March.

2.1

We also want to emphasize the tremendous cost effectiveness of the project. For 2.5 times the cost of the Boston Big Dig, we're getting mobility, economic and environmental benefits across our entire state. We are, indeed, off to a great start with the apparent best value proposer coming in way below the engineer's estimate. Now let's hold them accountable for zero change orders and enjoy the taxpayers trust restoration among the many benefits. Thank you.

CHAIRMAN RICHARD: Thank you, Mr. Schwegel.
Stacey Mortensen.

MS. MORTENSEN: Mr. Chair, members of the board, I'm here today on behalf of the San Joaquin Regional Rail Commission, and the ACE service as well as some other Valley initiatives. I would like to urge you to support for items 3 and 5. I think they represent a new era for you in the last 18 months of partnering with regional and local agencies to deliver this very complicated program, and so I think these MOUs demonstrate that you have reached down into the communities to help deliver this very complex rail system as well as connecting with the services that are going to help make your services a success. I would like to thank your staff Ben Tripousis, Tom Fellenz,

Jeff Morales, Diana Gomez, who has had a little bit of overlap in the Valley. They have been very good troopers for you and reaching out to the communities and forging those partnerships that will be needed to deliver this program. So I urge your support and thank you very much.

CHAIRMAN RICHARD: Thank you very much, Ms. Mortensen.

Robert Allen followed by Ted Heart.

Good morning, Bob.

2.1

MR. ALLEN: I urge you to say "no" to blended rail and I've given you a reason -- some of the reasons -- it is hazardous. It's prone to severe train delays. It's not safe. It's not reliable, and yet the bond issue was for a safe, reliable high-speed passenger train. There is a better way, and the better way is to improve the State route north of Santa Clara that Amtrak uses. It would be much less costly. It will serve more people better, to make the Mulford line and go to a joint BART high-speed rail station in west Oakland. I would call it -- because of the terminology history, I would call it the San Francisco Bay Rail Hub where BART passes over the UP Amtrak line. It's about a quarter of a mile, half mile north of west Oakland station. And I would urge that you consider doing away -- working with

BART to do away with the west Oakland BART station.

Move it about half a mile north to where BART crosses over the UP line. Make a joint station there at the freeway interchange and Interstate 880 and state route -- and 7th Street in Oakland. Thank you.

CHAIRMAN RICHARD: Thank you, Mr. Allen.

Ted Heart.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MR. HEART: Good morning, Chair Richard and board members. My name is Ted Heart. I'm going to speak on Item 2, and I have addressed you many times in the past two and a half years, but I'd like to talk to you in a little different capacity today. Sixty years in the construction industry with the last thirty years as a recognized expert in construction defect litigation. Before you delegate the authority, the CEO, to negotiate the final terms of the contract Construction Package 1, you should consider the following: How thorough is the vetting of Tudor Perini? I question the procedure and selection of the contractor. You should focus carefully on Tudor Perini's involvement in litigation for the Argent Hotel, Las Vegas owned by MGM Resorts International. I'm sure you're aware of what's going on.

I'm not here to offer any expert opinions concerning the lawsuit but it brings up many questions

and concerns. This is a \$500 million case with an actual cost of construction of \$275 million, a 26-story unfinished building the owner intends to demolish because of the -- they believe it to be unsafe. Nevada Supreme Court heard a part of the case Tuesday and are expected to provide a ruling quickly. The point is, the courts will make a ruling, and are you comfortable moving forward right now with this contractor exposed to the possibility of a multi-million dollar lawsuit? If the case is settled, all information will be sealed as part of the settlement. We'll never know who may or may not have been responsible for the construction defects. With these unknowns, the responsible action of the Board should be to stop all negotiations with Tudor Perini until this lawsuit is concluded. Thank you very much for your time.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

CHAIRMAN RICHARD: Thank you, sir.

Next, will be Mike Wylie from Sacramento Regional Transit followed by Mayor John Marchand, who just arrived, with the City of Livermore.

MR. WYLIE: Good morning, Chair Richard, members of the board, and welcome to Sacramento. I'm here to urge your support for Item Number 3. Regional transit has been working very, very closely with our partners throughout the Valley to expedite delivery of

the blended service plan to all of northern California. Taking this step today will expedite the delivery to a portion of northern California, and we continue to work with your staff to look at various options to expedite delivery of the blended plan here in Sacramento as well. So on that basis and all of the work, we support your action of Agenda Item Number 3. Thank you.

CHAIRMAN RICHARD: Thank you very much, sir, Mayor Marchand.

Good morning, sir.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MR. MARCHAND: Good morning. Good morning Chairman Richard and members of the Authority. I'm Mayor John Marchand from the City of Livermore. speaking in favor of Item Number 3. I represent the Tri-Valley Regional Rail Policy working group, which the Authority appointed to the Altamont Corridor working group. We have been following high-speed rail and Altamont Corridor rail projects with interest over the last few years. We are pleased that the Authority is looking to deliver high-speed rail service in a lower cost by connecting to existing transit systems. primary connecting service to the San Francisco, Bay Area is BART. By connecting the high-speed -- or the Altamont Corridor rail project to BART in the tri-valley, the high-speed rail project will be able to

deliver efficient service to the entire Bay Area via
BART with 44 stations including Oakland, Oakland
Airport, and many others in communities and job centers
throughout the east Bay Area.

2.1

I would request that the environmental analysis include an alternative that would extend a sur-track to meet BART at State Route 84 or the existing Dublin/Pleasanton BART stations.

I fully support the proposed transfer of leadership and funding for Altamont Corridor way to the San Joaquin Regional Rail Commission. We have enjoyed a successful partnership with them in the past and look forward to continued success. Thank you for taking my comments.

CHAIRMAN RICHARD: Thank you, Mayor.

Next is Alec Cavagnaro followed by Roman Aguirre,

I believe it is.

MR. CAVAGNARO: We're both speaking. We'd like to say that we're excited for this. Our high school has a class called "Train Works," and we're learning about the high-speed rail and what it would do. So through that, we're able to -- I have family members who were a bit skeptical, and I was able to talk to them, give them the pluses, and some doubts that haven't been addressed. And it's just -- it's a cool

opportunity to think that we'd be able to travel all the way around California through high-speed rail with less pollution than all the cars on the freeway.

2.1

MR. AGUIRRE: And I also feel it would be a great idea to have the high-speed rail throughout
California combining all of California together. And I was looking on your guy's -- on the website and the travel times between Los Angeles and San Francisco.
It's, like, two hours. By car, it's more than that and also more pollution. I feel like there would be more jobs with the construction of the entire project, and we will have maintaining the jobs of the rail and the buildings.

CHAIRMAN RICHARD: Thank you. I'm going to say, gentlemen, I see you're from Venture Academy in Stockton. Thank you very much for coming up here, and I will tell you that we're building this system for you and your colleagues and your kids in the next generation. So some of us hope that we'll actually be able to ride this thing whether or not it gets built. In any case, thank you very much for coming up and expressing your views on that. Appreciate it.

MS. SCHENK: It is not our custom to comment on public comment. We usually are here to listen, but I would say that I'm very proud of you for coming up here

```
saying this, and I strongly urge you to stay involved
1
2
    because, as our Chairman says, this is all about you.
                MS. PEREZ-ESTOLANO: I have a quick
3
4
    question. Was this a class project, or is this
5
    something that you initiated?
                MR. AGUIREE: The Train Works is an elective
6
7
    that our teachers put together about the high-speed rail
8
    project.
                MS. PEREZ-ESTOLANO: It's very cool.
                                                       I'm
10
    glad to hear that's happening. Thank you.
11
                CHAIRMAN RICHARD: Thank you, gentlemen.
12
           Diana LaCome from APAC followed by Ross Browning.
13
           Good morning.
14
                MS. LACOME: Good morning, Chairman Richard,
15
    members of the board. As everyone is thanking the
    high-speed rail today, I thought I'd also throw in our
16
17
    support and let you know that APAC is in full support of
18
    the high-speed rail as long as you fulfill your
    commitment of 30 percent to the small DBE and DVBE goal,
19
20
    and it's nothing new. You have heard me say this time
2.1
    and time again.
22
           Second, is, on the Project Labor Agreement, we
23
    have heard that, through the grapevine, of course, that
24
    you may be modifying an existing contract of a
25
    consultant to actually perform the Project Labor
```

CALIFORNIA REPORTING, LLC (415) 457-4417 -

Agreement objectives, and all I can say is that we hope that you hire an independent consultant to do it, not an existing one, because I think existing consultants hold with them either a pro or a con, you know, type of baggage. So that is our recommendation. Thank you.

2.1

CHAIRMAN RICHARD: Thank you, Ms. LaCome.

Mr. Browning followed by Karen Stout.

Good morning.

MR. BROWNING: Good morning, Mr. Chairman, board members. I'd like to call your attention to a couple of small items. I'm beginning to misread that June 3rd, the board agenda item has not been revised or updated on the website. Additional documentation, which is usually available, also was not there. When a call was made to the High-Speed Rail Authority office, we were told that -- let me get it right here -- that the board members were just emailed the final additional documents this morning, and it should be on the website later that day.

Well, I'd like to call your -- why is this important? Well, it's important because when we live two hundred miles from here and you have got a lot of plans to make, you know, you got a life to change, and we'd like to know a little bit in advance rather than last minute. I want to paraphrase a couple of items

from the Bagley-Keene Act also known as the Bagley Keene Open Meeting Act. Number one, agendas of public meetings and other items will be distributed to all or the majority of all of the members of the State body by any person in connection with that matter of subject to discussion or consideration to the public meeting of the body as you remain available upon request and without delay. That means at the same time you get it, it should be on the website.

2.1

Number two, writings that are public records under Subdivision A and that are distributed to members of the State body prior to or during a meet pertaining to any item to be considered during that meeting, shall be made available for public inspection at the meeting if prepared by the State body or a member of the State body or after the meeting if prepared by some other body. I was surprised to find this. All of the things that people turn in should be made available to us without delay on the website. I'm not sure that that's been done.

Lastly, each member of the State body who attends a meeting of that body in violation of any provision of this article and where the member's intent is to deprive the public information to which the member knows or has reason to know the public is entitled under this article

is guilty of a misdemeanor. I'm surprised by those last two items.

2.1

So knowing that you want to do the right thing, you want to always abide by the law and be as transparent as you can, I would urge you to get the things on the website as quickly as possible and possibility ask your staff or inform your staff of the requirements of the Bagley-Keene Act.

CHAIRMAN RICHARD: Thank you, Mr. Browning.
Ms. Stout, good morning.

MS. STOUT: Good morning. My name is Karen Stout, and I'm a member CCHSRA, and I live in Kings County and a farmer there. I'm going to address the Board about Tudor Perini's financial situation, and I will refer to them as TP from now on.

There have been negative material changes in TP's financial condition. According to the Authority's guidelines, there are several examples of material change. TP preparation has three of these changes. Any one of these changes would be grounds to disqualify TP from being granted the bid or even your accepting their bid for Construction Pack 1.

First example is that more than five percent of the equity value right off, TP took a before-tax charge of \$355 million for goodwill in 2002 and failed to

perform as expected. This is a reduction of about 25 percent of the shareholders' equity. The second material change is a waiver of bank covenant. conjunction with the amendment, TP obtained a waiver of client with covenant of this credit agreement for a period ending in June 30th, 2012 as the company would have been out of compliance with certain ratios due to the environment charges, current debt levels, and lower than expected income from operations. The third material change is a downgrade in September of 2012. was downgraded to a lower junk bond rating because of the insufficient materials -- insufficient deterioration of its liquidity position. TP's balance sheet has gone from pristine to highly indebted over the past five years as a result of serious -- a series of acquisitions and negative liquidity cash flow. Liquidity is going down and debt is going up.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

2.4

25

Board, I urge you that the red flags are flying, that all these bidders made formal certifications, that their lack of material changes -- about their lack of material changes from when they were first accepted.

They should no longer be eligible for Construction Pack Number 1.

CHAIRMAN RICHARD: Thank you, Ms. Stout.

Frank Oliveira followed by our last speaker card,

Mark Kyle.

2.1

MR. OLIVEIRA: My name is Frank Oliveira.

I'm with the Citizens of California High-Speed Rail

Accountability. The first issue is that I received an email while I was waiting to speak from CARD. They emailed you materials pertaining to Tudor Perini's financial situation. They ask that you read that before you make a decision pertaining to what I have to say.

On April 15th, 1912, about a quarter after midnight at 41.7 -- 46 north, 50.24 west, in the cold, dark night, high tech, expensive dreams mixed with poor planning, and horrible management decisions equalled one of the best known preventable transportation disasters in the industrial age. Lives were lost, expensive assets destroyed, fortunes forfeited, and corporations went out of business.

How does that affect you? You are the Authority's board, and you about to become complacent in an illegal act by giving your CEO the only real decision-making power over who gets awarded the contracts in Construction Package 1 by ignoring your own resolution, HSRA 12-04 and the rules of the PSC. Those rules require your full board to approve such change prior to such decision not after them.

Last September, Tudor Perini lost its investment

rating, which is required to be a bidder. Tudor

Perini's financial problems should have disqualified

them, but even with all that, the lowest bidder, and the

lowest bidder technical score, somehow Tudor Perini won

the Authority's contract bid process.

2.1

Item 2 of the agenda for this meeting includes the words concurrence to allow the CEO to execute a design build contract. On pages 13 and 14 of the Authority's STB petition for exemption, you, the Authority, asked the STB to make an expedited ruling by June 17th, so the Authority may award contracts on design and construction of the 29-mile segment of the Merced to Fresno section in the spring or summer of 2013. It appears the Authority was suggesting to STB, it would not execute a construction contract until the STB ruled. In light of what the Authority represented to the STB, do you think it would be wise or prudent for you to authorize the CEO to execute this contract before that date? It seems that you are acting in bad faith after the representation your attorneys made to the STB.

The southern end of the EIS for the Merced to

Fresno section is at a location where the station is to

be built in Fresno. The environmental document is final

for that section. In contrast, the northern end of the

EIS for the Fresno Bakersfield section begins at that

```
station location in Fresno proceeding south to
1
2
    Bakersfield. The EIS is not complete, and the final is
3
    not expected until this fall. From the scope of work in
 4
    the Request for Proposal for construction at
5
    Construction Package 1, we see that the southern end of
6
    the CP-1 is at American Avenue. On the west side is the
7
    BNSF track. Therefore, southern four or five miles of
    CP-1 is not located within the Merced to Fresno EIS.
8
                                                           Ιt
    is the location within Fresno Bakersfield EIS for an
    environmental -- for which an environment review is not
10
11
    yet complete. How can you authorize execution of a
12
    construction project that includes a section for which
13
    the environmental review is not complete?
14
           We think you're stepping into troublesome legal
15
    grounds. Pursuant to Prop 1-A, you cannot spend or
    construct -- spend any construction-related money until
16
17
    you have filed your second updated funding plan. You
18
    have not done that yet. Under the FRA agreements, you
    cannot spend or obligate funds until you have written
19
20
    consent and detailed agreements from the UP and BNSF.
2.1
    That's also pursuant to the agreements.
22
                CHAIRMAN RICHARD: Mr. Oliveira, can I just
23
    stop you for one second.
2.4
                MR. OLIVEIRA:
                               Yes, sir.
25
```

CALIFORNIA REPORTING, LLC (415) 457-4417 -

CHAIRMAN RICHARD: I note you and your

colleagues come a long way, and so I'm pretty liberal about this. What I want to say to you is we have a letter on this specific topic from Council Gary Patton, who represents certain interests, and I think you know them. So what I would just ask you is -- I'm not trying to cut off your provision of this information to the Board. I just want to be fair in terms of the general level of comment that we give. So what I'd ask is that if you can try to wrap up quickly, and I want to assure you that the matter that you're raising, I'm not trying to cut that off from today, because Mr. Patton has raised these very issues. They are before the board, so I can make reference to them in that respect.

2.1

this.

MR. OLIVEIRA: Thank you. I'll shorten

CHAIRMAN RICHARD: Okay.

MR. OLIVEIRA: On April 14th, twenty -1912, about an hour before the RMS Titanic's collision
with an iceberg, a ship named the California messaged
the Titanic, "we're stopped and surrounded by ice." The
response from the Titanic was, "Shut up. I'm busy. I'm
working with Cape Race." Cape Race was another ship.
Whatever conversation the Titanic's radio operator was
having with Cape Race could not have been as pressing as
the California's warning. Yet the threat of ice ahead

was brushed off. You know how this eventful night ended.

2.1

Will you brush the public's cautions off today?

It wasn't just the Titanic's radio operator who discounted the danger. It was the Captain, too.

Captain Smith was unconcerned about icebergs.

Management and staff in denial, costly management decisions, will you also make costly management decisions without acknowledging these completely discoverable unacceptable risks?

Not doing your due diligence has risks. This is the first billion dollar contract in the largest transportation project in the UP. Have you really done your due diligence on the contractor and your process? Are you ready to commit to a contractor who is the least qualified and least likely contractor to succeed of those that were reviewed; a contractor who appears to be known for poor and possibly unsafe projects, who appears not adequately funded to succeed, a contractor who is currently involved in litigation about his work product, who was selected by a process that appears to have been modified to the contractor's benefit? Your bid process and your contractors selection is full of icebergs. Are you going to heed the California's warning, or will you arrive at 41.46 north, 50.24 west at the wrong moment in

time just like Captain Smith and the Titanic? As you know, the Titanic sank, and Captain Smith died with many others.

Do not do this today. You do not have to. Make sure your staff has given you and the public all the facts. If they have not, get new staff. Thank you.

CHAIRMAN RICHARD: Okay. Thank you,

Mr. Oliveira.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

Mark Kyle.

MR. KYLE: Good morning, Chair Richard and members of the board. My name is Mark Kyle. represent Operating Engineers Local Union Number 3. Wе represent approximately 24,000 working men and women here in northern California along with their families. I'd like to address Item Number 2 and a say that, for the record, we're in favor of the staff proposal. Thousands of our members live in the Central Valley, and I recently had the opportunity to spend some time down in Fresno working on election, get-out-the-vote efforts for two special elections that occurred within the last month, so I was there just earlier this week and last month. And rather than refer to historical analogy, I want to talk about real world, what's going on today, and right now in Fresno, there are people there, double digit inflation, over 12 percent. There were boarded up schools, bordered up homes, boarded up churches, bordered up factories. Fresno is a mess, and the one thing I heard consistently from everyone I came in contact with was they want jobs and they want jobs now, and this project represents an opportunity that Fresno's ready to embrace, that our members are ready to embrace up and down the Central Valley here in northern California. We would implore you to vote in favor of the staff proposal on Item Number 2, and we would implore you to move expeditiously on this project. Let's start building this. Let's move the project forward, and let's put people back to work. Improve transit in the Central Valley and improve air qualify in the Central Valley and build something great and wonderful in this state.

2.1

CHAIRMAN RICHARD: Thank you very much, Mr. Kyle.

Okay. With that, we have come to the end of the public comment period, and we will move though our agenda.

The first item on the agenda is probably mis-titled but basically, every year, we come to the end of terms for officers. We dealt with one part of that in February, and at this point, the issue of the vice-chair position for the board is before us. So I

know that both Vice-Chair Schenk and Vice-Chair Richards have served with distinction in the last year, and I think it's a question for the pleasure of the board how we proceed with this organizational issue.

Vice-Chair Schenk, yes.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MS. SCHENK: Thank you, Mr. Chairman. as pointed out, we have had a policy for several years of having term limits on the vice-chair position, and I have served my term. Although policies are meant to be adjusted and flexible to suit the needs of the organization, the position of vice-chair is quite important as part of the executive team, and since we now have a pretty clear picture of where the activity is going to take place for high-speed rail, that is, in the Bay Area and, of course, the Central Valley, I would like to put forth for consideration that we continue Mr. Richards as a vice-chair and that we select Mr. Hartnett, Member Hartnett, as a second or additional or equal vice-chair to be able to participate as fully as possible in these areas.

Just as a point of personal -- mine goes to those who are perhaps new to the issue that when we adopted the statewide alignment in 2005, much to my dismay, the San Diego Los Angeles corridor was put into phase two, because at that time, the San Francisco business

community was less than enthusiastic even though this was Amtrak's second busiest corridor in the nation and had been for many, many years, and so since San Diego and Los Angeles is in phase two, it doesn't, of course, lessen my enthusiasm and passion about high-speed rail, but it certainly practically points out that we ought to have members as vice-chair who are active in the areas of the corridor.

2.1

So if I may, I'd like to make a motion that we select Member Hartnett and Member Richards as the vice-chairs for the coming year.

CHAIRMAN RICHARD: Thank you, Ms. Schenk.
Mr. Umberg.

MR. UMBERG: Thank you, Mr. Chair, and thank you, Vice-Chair Schenk for your service, dedicated, longstanding. You've been given the moniker of "the Mother of High-Speed Rail," and it's well-deserved. You have been laboring at this for so many years and done a fantastic job being the voice of high-speed rail particularly in San Diego and southern California. So thank you for your longstanding service, and I'd like to second the nomination with respect to Mr. Richards and Mr. Hartnett. I don't think anyone understands, other than some of the board members, how much time and energy it takes to fulfill the responsibilities. I think if

you divided the \$100 a month that we get, it comes out to about three cents an hour.

2.1

Mr. Richards has been in an area which is obviously of great interest and focus for high-speed rail and done an absolutely extraordinary job exuding the diplomatic talents of -- I'm not sure who quite equals your abilities in the Central Valley, and I think it would be a great service, and it would be a great gift to both the Authority as well as California if Mr. Richard would continue to serve.

And likewise, Mr. Hartnett has also demonstrated incredible acumen in the peninsula. We have had some challenges in the peninsula, and Mr. Hartnett has done an absolutely phenomenal job in bringing sites together that we thought may never come together and really, really sewed peace on troubled waters or in the peninsula. So I think we'd be extremely well served by both of them.

associate myself with Mr. Umberg's remarks, first, in thanking Ms. Schenk not just for the past year but the past many decades starting from when she was the one who brought the idea to then Governor Jerry Brown that California should have a high-speed rail system and move into the modern world and moving through her time in the

United States Congress where she was the one who brought to President Clinton the bill that he signed that established corridors for high-speed rail around the United States. That's why we're sitting here today, and I also share her disappointment that the people of San Diego are going be waiting a little bit because, as we know, the Amtrak corridor between Los Angeles and San Diego is the second biggest ridership corridor that Amtrak has in the nation, the second busiest passenger rail port, and so it makes all the sense in the world for high-speed rail to connect Los Angeles and San Diego, and quite a few people think that that should have been the first thing that this board had done, and perhaps, if it had been, if the ballot measure had been written differently then a lot of history would have been different.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

But in any case, we look forward to her continued leadership on this and to try to find ways to see if we can accelerate some of those phase two opportunities in San Diego and just her knowledge and her commitment and her passion for the high-speed rail project. So thank you very much for that service.

And I just wanted to say also to echo what Mr. Umberg said that it may not mean much to people in the public, but we feel we have a very good board here,

an excellent board. I have served on public bodies 1 2 before, and I have never seen the level of personal 3 commitment. My predecessor, Tom Umberg, put in -- God 4 knows -- how many hours on this endeavor, taking time 5 away -- he's a very successful attorney -- taking time away from that practice. People here spend the time to 6 7 provide the governance and the oversight of this 8 project, and I would say that Mr. Hartnett has demonstrated that he's probably unequalled in terms of the level of penetrating questioning that he does of 10 11 staff. 12 I'm sorry, Mr. Rossi, but I think I give him first chair on that, and I think we benefit from that. 13 14 And later today, as we move into the discussion of the

first construction contract, I think Mr. Hartnett's questions about that have helped inform the debate.

So I just want to offer those comments in association with Mr. Umberg.

Would the secretary please call the roll. motion is for Mr. Tom Richards and Mr. Jim Hartnett to serve as vice-chairs for the board's coming year.

MS. LANE: Vice-Chair Schenk.

MS. SCHENK: Yes.

MS. LANE: Vice-Chair Richards.

MR. RICHARDS: Yes.

CALIFORNIA REPORTING, LLC (415) 457-4417-

15

16

17

18

19

20

2.1

22

23

24

25

```
1
                MS. LANE: Mr. Umberg.
2
                MR. UMBERG:
                            Aye.
3
                MS. LANE: Mr. Hartnett.
                MR. HARTNETT:
 4
                                Yes.
5
                MS. LANE: Mr. Rossi.
6
                MR. ROSSI: Yes.
                MS. LANE: Ms. Perez-Estolano.
7
                MS. PEREZ-ESTOLANO:
8
                                     Yes.
9
                MS. LANE: Chairman Richard.
10
                CHAIRMAN RICHARD: Yes.
                                          Thank you.
11
    you all very much.
12
           Ms. Schenk.
                MS. SCHENK: I understand it to be an
13
14
    appropriate moment, but I wanted to extend my personal
15
    welcome to Katherine to the board for many reasons.
16
    delighted that you are here and look forward to working
17
    with you.
18
                CHAIRMAN RICHARD: We're now going to move
19
    to the next item, which is Item 2, and that's the
20
    proposal relative to the first construction package.
                                                            Αt
2.1
    this point, as I have indicated in the past, I'm going
22
    to step away and recuse myself. It's not a legal
23
    requirement that I do so but as some have noted -- as I
24
    have noted and some have reported -- I actually, prior
25
    to ever being associated with high-speed rail, did some
```

CALIFORNIA REPORTING, LLC (415) 457-4417 -

work for -- as a consultant to one of the members of the team that is proposed to move forward. So I have not, at any point in the last year, taken part in the discussions or deliberations about the construction package.

2.1

So I will step away. I'll ask Tom Richards to hold the gavel, and we'll move forward with that, and then I'll return for the rest of the agenda.

MR. RICHARDS: Thank you, Mr. Chairman.

And Mr. Fellenz.

MR. FELLENZ: Yes. Thank you, Vice-Chair
Richards and board members. You have been given in your
packet a memo that describes the process that the
Authority adopted for the procurement for CP-1, and
behind me, I have some other high-speed rail staff that
are here to assist with the presentation and also to
answer any questions you might have. I have Frank
Vacca, the chief program manager, Scott Jarvis, the
deputy chief program manager, John Tapping, our risk
manager, who is also the chair of the evaluation
committee for CP-1, and finally, I have Brain Capernick,
who is counsel from the Capernick Law Firm that has
worked a long time on this procurement.

What I plan to do is kind of walk through the memo; however, I'm really here to take the board's

direction, and if you'd prefer to just go to question and answer, I'm happy to do that, but really, I just want to see what your direction might be.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MR. RICHARDS: I think it's an important issue, and it would be helpful to walk through the memo.

MR. FELLENZ: Sure. Thank you. This is really a milestone event. We're here to ask the board to delegate the CEO the approval to negotiate and to sign the contract -- for the first design build contract -- for high-speed rail. The project that we've described here is a thirty-mile project in San Joaquin Valley. It includes both Madera and Fresno County starting at Avenue 17 at the north end and then finally going through to east American Drive, which is in the south end of the City of Fresno. As you are aware, we voted on the environmental documents back in May of 2012 and certified CEQA documents for this section, which is -- we termed the Bakersfield -- pardon me -- Fresno to Bakersfield EIR/EIS, and then following your decision in May of 2012, the Federal Government, who is a participant in the environmental process, gave a notice of decision for the NEPA piece of it in September of 2012. So we have full environmental clearance for this section to move ahead to the next stage. This is a design build contract meaning that the Authority took

the design up to -- between 15 and 30 percent in order to complete the environment process. This design now is being handed over to the design build team that's the apparent low builder, and they will take it a hundred percent design and then construct the facilities between those end points. There are a variety of structures that need to be built over and under existing facilities, rows and railroad that are existing at the -- pass under or over our facility. It's access controlled, meaning that the high-speed rail will not stop during this 30-mile section because it's -- every interference will either go under or over that. It will also include any waterway or bridges that have to be moved.

2.1

The design build contract was analyzed using a two-step process. There was an RFQ and an RFP. So I'll start by talking about the RFQ process that was something that the Authority issued in November of 2011, and the statement of qualifications were submitted by the design build teams. There was an analysis done to determine their technical and financial capability in order to perform the design construction of this facility, the thirty miles. In January of 2012, we completed that analysis of the RFQs, and there were five design build teams that qualified, and they're listed in

your memo. Following that, we move to step two. step two, we issued, after you approved in March of 2012 the Request for Proposal, we provided to you a term sheet, which calls for access to all of the contract materials that were part of the Request for Proposal. We submitted those to all five proposal teams including construction to proposers, which laid out the process that we had gone through in order to evaluate the proposal that they were to submit. There were nine addendums to the RFQ during the time period between March of 2012 when it was issued and the submittal of the proposals, which was in January of 2013. The RFP indicated that the proposals would be evaluated using two criteria. One would be the technical evaluation and scoring, and then, secondly, it would be based on the price proposal, and it was weighted thirty percent for the technical and seventy percent for the price.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

when we received the proposal, we went into an evaluation mode. As I mentioned, John Tapping, our risk manager, was at the evaluation team that consisted of five public employees. We made sure that the integrity of the process was foreseen, and we had limited communications in the controlled communication group, evaluation process. We had rented a facility, a State facility, close by our office where we had locked down

all the proposals and submittals that had access to -only by those who had signed a confidentiality agreement that they would keep all the information confidential during this procurement process. Also, during this procurement process, we gave the opportunity for the design build team to ask questions through what's called a Request for Information that with those requests for information, were then assessed by us and appropriate responses were made. Those were posted on a confidential site that the proposers had access to. So they all had the same information for preparing the proposals. We also gave them an opportunity to present to us alternative technical concepts, which really are ideas and ways of approaching the construction of this project that would be a better way that we had represented in our thirty percent design, and it could be innovative designs or construction methods that would represent cost savings, time savings, positive impacts to the schedule. There was a protest period that was part of the

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

procurement, and that was fully disclosed to the proposer teams at the outset in the construction to proposers.

Finally, when we gave the construction to the proposer, we did have a section describing how tight it

would be to see and confidentiality of those prices would be reserved in sealed envelopes until the technical evaluation was complete. That way, the evaluation team went through the scoring of the technical evaluation not knowing anything about what the price proposal was going to be until that technical evaluation was complete.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

As I mentioned, there were a number of requests for information presented to the Authority. In fact, there were more than 750 requests for information. mentioned there were nine addendum. There were over a thousand changes made in that. Some as small as a typo correction and some as large as changing the duration of the contract, meaning, we changed the completion date. We also had, as part of our evaluation process, one-on-one discussions with the design build team. This, again, was a confidential communication process with signed letters of confidentiality. Purchase of these discussions with the design build teams was to understand and share information on technical and procedural elements in the RFP so we could make sure that what we had presented to them was going to result in the successful proposal submitted by them, and a successful evaluation process as open and transparent and would lead us to the point we are today. Based on

some of those one-on-one meetings, or, in fact, on all of them, there were a number of changes made in those nine addendum that made the procurement process more fair, open, and transparent and made it a better process, which I think is evident in the result we have today.

2.1

Each of the addendums as well as the RFP had been posted to our website. So it was an open process the public could look at in terms of what contract requirements would be for this contract. What was still confidential was the submittals that we had received from design builders and all the communications that took place on the confidentiality of the procurement process, and the reason for that is that we need -- just as all public entities do -- a confidentiality so it can be fair, open, and transparent. And, of course, this information regarding the evaluation is public at the end of this process, meaning the execution of the contract.

As I mentioned, the proposals were submitted on January 18, 2013 from all five proposer teams. The sealed envelops were submitted, which means placed in the safe. At which point, we completed the technical evaluation. When we went through the evaluation phase, there were several things that we did. The first thing

we did was that we had a pass/fail review. What this really is, is kind of an update where we look at some of the questions that we had asked and answered during the RFQ stage, which is, are they financially capable. First, there was administrative compliance and whether the design build team was financially capable, had the personnel, and experience to accomplish the task that we asked them to do, which is CP-1. We found in this pass/fail testing that all five proposal teams were responsive, meaning they submitted all that they were required to in the proposal request, and they met all the administrative requirements for construction proposers. After doing some testing, we found that their financial capability remained sound and that they could complete this project. They had the financial, personnel, and the experience to accomplish it.

This technical subcommittee --

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MR. ROSSI: I have a question. I have a series of questions. Given the questions of the public commentary to some of the articles recently written, I wanted to just ask a series of questions that have been asked before getting up to the analysis of where we are.

One, is it true that you have to be investment grade to qualify for bidding?

MR. FELLENZ: Yes.

```
MR. ROSSI: Is that true?
1
2
                MR. FELLENZ: Investment grade.
3
                MR. ROSSI: Bring up your experts.
4
    answer is "no, you don't," so bring up your experts.
5
           Two, the issue of impairment was a noncash
6
    impairment as I understand it; is that correct?
                MR. FELLENZ: Yes.
7
8
                MR. ROSSI: So if it's a noncash impairment,
9
    the focus of the ability of the contract is on cash flow
10
    and its ability to generate sufficient cash to deliver a
11
    product that we have contracted. We have done that
12
    analysis. Are we comfortable with the ability of the
    contractors -- because we have to be careful.
13
                                                    This is
14
    not about Tudor Perini. It's about a joint venture that
15
    includes two other substantial partners. So in
    analyzing their cash positions and the ability to
16
17
    generate cash and utilize that cash effectively, have we
18
    done that analysis?
19
                MR. FELLENZ: Yes, we have.
20
                MR. ROSSI: And they have not been found in
2.1
    want?
22
                MR. FELLENZ:
                             No, they have not.
23
                MR. ROSSI: All right. As concerns,
24
    impairment in general, it is my understanding that the
    timeline of financials that we looked at is pretty much
25
```

· CALIFORNIA REPORTING, LLC (415) 457-4417 -

```
1
    between 2007 and 2010.
2
                MR. FELLENZ: Correct.
3
                MR. ROSSI: I have mentioned, I guess, a
    number of the other bidders had impairments; would that
4
5
    be correct?
6
                MR. FELLENZ: Yes.
7
                MR. ROSSI: It would have been very hard for
    anyone during that timeframe not to have some
8
    impairment.
10
                MR. FELLENZ:
                              Yes.
11
                MR. ROSSI: All right. So let me ask you
12
    about the fact that there have to be warranties given
    here, and if the thought process has laid out here in
13
14
    some of the public commentary and in some of the
15
    arguments is that Tudor Perini is not capable of meeting
16
    its obligations. I take it, we weren't able to get a
    warranty; there was no quarantee?
17
18
                MR. FELLENZ:
                             No. We were able to -- they
19
    submitted the bonds that were required.
20
                MR. ROSSI: So in effect, beyond our own
2.1
    independent study, people are actually putting money at
22
    risk?
23
                MR. FELLENZ:
                              Yes.
24
                MR. ROSSI: Have said that they are worthy
    going forward on this project?
25
```

· CALIFORNIA REPORTING, LLC (415) 457-4417 -

```
1
                MR. FELLENZ: Yes. The surety stands behind
2
    the contractor and is doing so through the issuance of
3
    the bond.
 4
                MR. ROSSI: So on the one hand, you want
5
    that evidence that the private sector supports the
6
    project, you have to say the private sector is
7
    supporting the contract.
                MR. FELLENZ: Yes.
8
9
                MR. ROSSI: Okay. Fine. Now, I have a few
10
    more.
11
                MR. RICHARDS:
                               Sure.
12
                MR. ROSSI: So as we look at that exercise,
13
    it would be apparent that we have done our own
14
    independent study, that the people who issue guarantees
    for the ability of the contractors to deliver have done
15
    their own independent study and have not found any
16
    financial issues as we speak with the Tudor Perini
17
18
    Zachary Parsons Joint Venture.
19
                              They have not.
                MR. FELLENZ:
20
                MR. ROSSI: All right. There have been
2.1
    similar articles about the technical capabilities.
22
    want to be very clear. As you indicated, the first gate
23
    one has to get through here is pass or fail. You either
24
    have the technical competence to do this job or you
```

25

don't.

 $$\operatorname{MR.}$$ FELLENZ: Correct. The first time we tested that was at the RFQ process back in January of 2012.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MR ROSSI: So there is no doubt in anyone's mind who has gone through this analysis that all five qualified on a technical score basis?

MR. FELLENZ: That's correct. There's no doubt. We also tested that a second time in the pass/fail proceeding that we have in the RFP process, because there was going to be a change in position to where the RFQ decision to allow them that this Authority was made and then we evaluated and then after they submitted their proposals, in fact, there could have been a change in the partnerships that presented the design build proposals, and, in fact, there was one change from one of the proposer teams. It was not the Tudor Perini team, but that was the process where they had to ask our permission to substitute one of the parts, and we did a financial analysis in order to determine whether that was acceptable, and we allowed that.

MR. ROSSI: So then from what -- previous conversations and trying to analyze what we have done here as recently as yesterday, Board Member Hartnett and myself spent several hours with you, the issue of

technical competence, we're competent. 1 2 MR. FELLENZ: Yes. 3 MR. ROSSI: On the difference in scores on 4 technical issues as indicated in the memo part of the 5 scoring, the way the scoring system works is if you 6 spend more time on the technical side, you'll get higher 7 technical scores. MR. FELLENZ: Yes. 8 9 MR. ROSSI: But it doesn't mean you're not technically competent to carry out or execute this 10 11 particular --12 MR. FELLENZ: That's right. The test to pass -- to determine technical competence was the RFQ 13 14 process and then the pass/fail process within the RFP, 15 and all five teams passed both. MR. ROSSI: So, in effect, the issues, 16 17 financial issues, seem to be well covered. The issue on 18 technical competence seems to be well covered, which brings me to my third set of questions, if you'll 19 20 indulge me, Mr. Chair. 2.1 MR. RICHARDS: Please. 22 MR. ROSSI: Similar articles about the 23 history of Tudor -- we're talking about Parsons Zachary 24 this is a joint venture. I'm dealing with Tudor -- as 25 both board member and myself had asked you all again

· CALIFORNIA REPORTING, LLC (415) 457-4417 -

```
yesterday, have we done sufficient analysis to be sure
1
2
    that we are comfortable concerning all the headline
    issues about change orders and all of those particular
3
    kinds of activities that, in fact, have gone back and
 4
5
    studied the history as best we can, because a lot of
    this is not public, but that, in fact, there is no
6
7
    reason to be concerned that this would be a problem with
8
    an appropriately negotiated contract?
                MR. FELLENZ: Yeah. We have no reason to be
    concerned, and there's really two tests in the
10
11
    procurement whether a bidder is a responsible bidder and
12
    whether they are being a responsive bidder, and all five
13
    proposal teams, we found to be responsible bidders and
14
    responsive.
15
                MR. ROSSI: Well, it seems to answer my
16
    questions. Thank you very much.
17
                MR. RICHARDS: Yes. Director Rossi and Mr.
18
    Fellenz, how much longer would you suspect your
19
    presentation is going to be?
20
                MR. FELLENZ: I can probably wrap this up in
2.1
    about five minutes or so.
22
                MR. RICHARDS: Okay. We'll go forward.
23
    We're going to complete your presentation, and then
2.4
    we'll have board member questions.
25
                MR. FELLENZ: When we went through the
```

CALIFORNIA REPORTING, LLC (415) 457-4417 -

scoring, I do have a description of the scoring that was a result of the technical part of the evaluation, and then we moved into the price component.

MR. ROSSI: I apologize.

MR. RICHARDS: Yes, Mr. Rossi.

MR. ROSSI: There was one particularly egregious statement or half statement, and it went that "proposers shall not have incurred material changes since the time of the SOQ submission," which is correct except for there's another part of the sentence, which

was omitted. "Such that the proposer continues to have the financial capability to design and construct the

project," and the questions I just took you through is

14 that there's more than enough evidence that, in fact,

15 | Tudor and Company has that capability.

2.1

MR. FELLENZ: Correct. That's correct.

MR. ROSSI: It would be nice to get the entire sentence in the record.

MR. FELLENZ: When we opened the envelopes after completing the scoring for technicalities, then we combined those two and weighted 30 percent for the technical and seventy percent for the price, and the result was that Tudor Perini Zachary Parsons Joint Venture was found to be the apparent best value proposer, and we made that announcement, put it on our

website, and we started what's called a process whereby any of the other proposers could protest the award to the Tudor group, and there was a five-day period over which any of the other proposer teams could challenge our decision to designate them as the apparent best value proposer, and no protests were filed. So we're really in a possession right now to move ahead with the award of this contract.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

This contract -- we talk about the price. There were two price components in the Tudor presented to us. The first was the lump sum price for all the work to be completed and that number was -- or the value was 969,988,000. And then there was a second piece to their proposal and that came in a unit price to be multiplied by the quantity that we had determined ourselves to be an estimate of the hazardous soil materials, and their unit price multiplied by this quantity in order to come up with a unit price -- I mean, a sum for the estimate for hazardous soil remediation. And the reason we did it this way was because we felt the design build teams did not have enough information to adequately estimate what that unit amount of -- or amount of hazardous material was going to be, so we determined that ourselves and then to establish a level playing field ask them to provide a unit price. When Tudor's unit

price was multiplied by our quantity for hazardous material that added an additional \$15,154, 530. So the total bid is \$985,142,530. That is the number that we're going to ask the board to approve for Jeff Morales, our CEO, to enter into as part of the contract for seeking one with Tudor Perini group.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

We also, though, are asking for a second approval. The second approval is for the Authority controlled provisional sum, meaning we're setting aside an amount of \$54 million, and the purpose for that 53 million is to -- kind of three-fold. First, it's to provide some money for utility relocations. We're still acquiring property. We actually recently started the property acquisition process, and so because of some of the uncertainty on utility locations, we provided as much information as we could to the design build teams, but we felt that we should also have an additional amount of money for unforeseen consequences because of utility relocation costs. So they have an amount for utility relocation but we have criteria there's enough uncertainty -- enough -- if the information provided is not accurate enough, then they will be entitled to additional moneys for utility relocation. We worked with utility companies for over a year in getting as much information as we can, but we're going

through a city that's -- a lot of these places, nobody has been more challenging parts to work in.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

In addition, we have an eight-million-dollar amount for hazardous materials to buildings. We do not have access to the buildings because we don't know them yet. We hope to move through and purchase to build in our right-of-way. So because we have uncertainty of the costs for hazardous materials, we have a provisional sum amount of the eight million dollars. And then finally, we have a twenty-million-dollar amount to be set aside in a provisional sum, which we have labeled here as construction contract work, and what that really amounts to is moneys to allow the contractors to cure damages or impacts to what we are purchasing, because oftentimes, we purchase partial properties, and they interfere with access. And so we could either compensate the property owners directly for those -- what are called cost secure -- or we could perform the remediation ourselves by having the contractor do that work. We're going to try to work with the property owners and try to give them the opportunity to have contractors perform some of that work.

So the bottom line is that the total sum or the provisional sum we're asking the board to approve is \$53 million. So that's the separate item that would be

managed by the CEO for the purposes that I have indicated. So the recommendation for staff is shown in the board packet as a resolution, and that is to approve the Chief Executive Officer the authority to finalize and execute the contract for the design build services for Construction Package 1 with Tudor Perini Zachary Parsons, a Joint Venture, for a total contract amount not to exceed \$985,142,530 and then secondly, to authorize the CEO to manage the design build services contract for Construction Package 1 within the contract amount that I just mentioned plus another 53 billion in unidentified provisional sum if necessary with reporting to the Finance and Audit Committee on the contract status and process. And with that, I'm -- I can answer any questions.

2.1

MR. RICHARDS: Thank you, Mr. Fellenz. Director Schenk.

MS. SCHENK: Thank you, Mr. Chairman. Where to begin. First of all, Mr. Rossi covered a number of my questions, but since this is a public record, some of it bears repeating. First of all, I want to compliment staff on the plain English language that you all used in preparing these volumes of materials, and thank you and the team for spending almost two hours with me. You know, we went over probably fifty points in the contract

```
and some things that were outside of the proposed
1
2
    agreement but I just want to -- because it bears
    repeating -- to hear from you, again, that Tudor and the
3
    team fell well within the technical requirements for
 4
5
    this project.
                MR. FELLENZ:
                              That's true. We found them to
6
7
    be technically competent, meaning the whole team, the
8
    Zachary Parsons group as well as Tudor Perini,
9
    technically competent to carry this project out, CP-1.
10
                MS. SCHENK: And if I understand correctly,
11
    some of the other teams scored higher because they won't
12
    advance their designs beyond the proposal phase, and so
13
    my question, again, is what the score for them would
14
    have been had they not advanced beyond what was asked
15
    for and also why were they not graded down for going
    beyond what was asked for rather than being graded up?
16
17
                             Well, I think that there's a
                MR. FELLENZ:
18
    difference in the amount of information --
19
                MS. SCHENK: I can't hear you, Tom.
20
                MR. FELLENZ: -- the amount of effort in
2.1
    terms of taking the design to a higher level was left up
22
    to the proposal team. We didn't indicate what level
23
    they would take it to. What we did was give them a 15
24
    to 30 percent design that they were to analyze this
25
    design and put their proposals together. Some of the
```

```
teams carried the design further, in other words,
1
2
    designed more elements in the project like bridges, took
3
    it to another level. And we saw that maybe some of
 4
    those proposal teams that had more effort in the design
5
    or took it to a higher level may have scored a little
6
    bit higher in technical. It didn't mean that any of the
7
    teams were not qualified. We found them all to be
    qualified.
8
9
                MS. SCHENK: And I think that that is --
10
    someone wants to --
11
                MR. FELLENZ: Oh, yeah.
                                          Sure.
12
                MR. VACCA: Frank Vacca, chief program
              Just to further --
13
    manager.
14
                MS. SCHENK: I'm sorry. You are?
15
                MR. VACCA: Frank Vacca, chief program
    manager. Just a further detail to your question
16
17
    regarding the biding process and the level of detail,
18
    each of the contractors took it upon themselves to go
    beyond -- how far beyond the requirement of the
19
20
    Authority's request, RFP. They took it upon themselves
2.1
    to invest more dollars, more time, and determine what
22
    level of risk they were willing to take on the proposal,
23
    and because of that, each of the individual contractors
    and bidders have different levels of their technical
24
25
    proposal. They individually chose what level of comfort
```

CALIFORNIA REPORTING, LLC (415) 457-4417 -

of risk and detail they require for the proposal. 1 the technical evaluation was based on what would be 2 3 different levels of detail that each proposal decided that they required to determine their price, but they 4 5 all met our minimum requirements and met the overall 6 qualifications to proceed with the process and with the 7 project. MS. SCHENK: Well, that's certainly the key 8 9 important issue, but it wasn't a hundred percent apples 10 to apples comparison in terms of what they were 11 proposing because some took it upon themselves --12 MR. VACCA: Some took it upon themselves to take it higher and invest more time and dollars. 13 14 They got graded higher. MS. SCHENK: 15 MR. VACCA: And they got graded accordingly;

MS. SCHENK: Well, okay. I just wanted to understand that.

that's correct.

16

17

18

19

20

2.1

22

23

24

25

All right. Tom, as you may recall from our conversation and discussion on this, one of my big concerns, having been around this block too many times and having seen these movies and how they end, I am very concerned about theft, fraud, and waste. I mean, we're going to be dealing in aggregate concrete, cooper wiring, all the kinds of things that add up and, you

know, that great American principle of honor and doing the right thing when no one's looking. I believe in Ronald Regan's "trust but verify." So would you just repeat again about the oversight that will take place by independent overseers for the Authority.

2.1

MR. FELLENZ: Sure. I'm going to ask Frank, Frank or Scott, to talk about -- I think Scott was the one that talked to you on the phone and indicated what some of the verification and validation systems were.

MS. SCHENK: Yeah, but I think it would be important, for the public record, for you to repeat that.

MR. JARVIS: Hi, good morning. My name is Scott Jarvis. I'm the assistant chief program manager for the Authority.

Yeah, the contract itself has very strict requirements for quality control that the design build contractor is responsible for. So that's our first level of quality, and then on top of that, the contractor, the contract has provisions for an independent checking engineer, which is really a firm as well as an independent site engineer. An independent checking engineer is involved in quality control and quality assurance during the design phase, and the independent site engineer is involved in the quality

control, quality assurance, QCQA, during the construction phase. So that's really a hundred percent quality control check, again, on the quality of the work. In addition, there'll be a project and construction management team that's hired by the Authority to perform contract administration and also to oversee the quality of the product, quality of the work, and quality of the materials. Then, in addition to that, the Authority will have construction management staff on the project as well to manage the overall project to perform quality control, quality assurance and independent verification. So those are, kind of, the four layers of quality control for the work and materials that are part of the contact.

2.1

MS. SCHENK: You know, we did spend a lot of time on the verification and validation, and I still have the concern that, to the extent of these independent checking engineers are going be paid by a contractor that, that is of concern to me and I would like to see this be totally independent with not at dotted lines to the Authority but a straight, white line and I still hold that out as a concern.

MR. JARVIS: If I may elaborate a little bit on that, although the payment does flow through the contractor to the independent checking and independent

```
site engineers, the way the contract is structured is
1
2
    that they truly do work completely independently.
                                                        They
3
    are paid monthly, equal payments regardless if it's
    approve or denying of any documents or work performed by
 4
5
    the contractors. So --
6
                 MS. SCHENK: I know, but, you know, the
7
    reality is we're human and I just wish it weren't
8
    flowing through -- that it had been through a separate
    line item that goes from the Authority to the
    independent checking but --
10
11
                MR. JARVIS: I understand.
12
                MS. SCHENK: I know you understand.
13
    concern is about that, so thank you.
14
           Let's see. There were a couple of other items
15
    but not to belabor just -- Tom, pages aren't numbered,
    so it's a little bit hard to bring your attention to,
16
17
    but it's under the Fresno Bakersfield portion of the
18
    Construction Package 1 and then 1-C is in parens.
                                                        If I
19
    could draw your attention to paragraph two under that.
20
    It says the public comment period for the document ended
2.1
    October 19, 2013. Either that's a typo and you mean
22
    "2012" or the public comment period "will end."
23
    got be one or the other.
2.4
                MR. FELLENZ: It's 2012.
25
                MS. SCHENK: 2012. Okay. All right.
                                                        And
```

CALIFORNIA REPORTING, LLC (415) 457-4417

```
then finally as Mr. Oliveira brought up a letter just to
1
2
    make sure that everybody knows that we all read in great
    detail the documents that are submitted to us, and we
3
    have had a discussion, at least I did, with our CEO
 4
    about their letter and that we satisfied ourselves as to
5
6
    some of the issues that they have brought up.
                                                    And then
7
    my very final comment is although that Mr. Tudor doesn't
    remember it, I know of his past dealings and all of his
8
    reputation, and he cares a great deal about his
    reputation.
10
           And so, Mr. Tudor, your reputation is on the line
11
12
    on this, and so we expect you to do what you have done
    in the past and make this an almost flawless and
13
14
    seamless relationship.
15
           Thank you, Tom.
                MR. FELLENZ:
                              Sure. Vice-Chair -- Ms.
16
    Schenk, I just want to make another comment --
17
18
                MS. SCHENK:
                             No longer.
19
                MR. FELLENZ: Pardon?
20
                MS. SCHENK: No longer, just member.
2.1
                MR. FELLENZ: I was just going to make
22
    another comment. You focused on one of the
23
    environmental documents having been completed, and
    that's true. The Fresno to Bakersfield document is not
24
25
    certified by this board or the Federal Government at
```

this point, but we expect to that happen late this year, early next year. So what's important about that is that this project, Construction Package 1, is divided up into three pieces as described in the memo here. 1-C is not environmentally clear and -- but we will not proceed with any construction on that section until there is environmental clearance and we have built that into the contract. So we have separate notices to proceed for CP 1-A and 1-B that are environmentally cleared and then 1-C is not. So I just wanted to point that out. I think that's important for you to understand that no construction will take place until there's environmental clearance.

MS. SCHENK: Thank you.

MR. RICHARDS: Thank you, Tom.

Director Perez-Estolano.

2.1

MS. PEREZ-ESTOLANO: Good morning. First of all, thank you to the team for spending hours with me individual -- individually and helping me through a voluminous amount of material. When I got the package, I was given the opportunity to ask open-ended questions, and I appreciate that from everyone who helped walk me through, because being new to the board, I wanted to make sure that I understand everything, that I was clear, that my questions had good enough answers, and if

```
they didn't, I was going to come back, and certainly, I
1
2
    got those. And for the purposes that my colleague, Ms.
    Schenk, did, which is to put on the public record and
3
    make sure that the things that I read that -- make sure
 4
    that folks know that -- folks here are assured that all
5
6
    parts of this bid are being scrutinized and evaluated.
7
    So the things that I was looking at and I wanted to just
8
    ask about, it's not mis-material, but it is on the web,
    and it is particular to addendum number -- Community
    Benefits Agreement. I believe that's Addendum Number 8,
10
11
    and to me, I wanted to make sure that the Tudor team has
12
    committed to the Community Benefits Agreement and all
    that is there on that document.
13
14
                MR. FELLENZ: Yes.
                                    They actually have to
15
    sign certification that they agree to comply with it,
16
    and they have done so.
17
                MS. PEREZ-ESTOLANO: And as part of that, we
18
    don't talk about it here. We talk about the team and
    the competition that the qualification for the firm
19
20
    ensures that staff, where they locate their
2.1
    headquarters, the thirty percent requirement for DBE/SBE
    are requirements met by this particular team.
22
23
                MR. FELLENZ: Yes, that's a requirement in
24
    the contract.
                MS. PEREZ-ESTOLANO:
25
                                     And also, as Member
```

CALIFORNIA REPORTING, LLC (415) 457-4417 -

```
Schenk was mentioning, other teams did additional work
1
2
    in terms of their proposal at their own discretion.
3
    That additional work was part of their submission.
    happens with that additional work that is now the
 4
5
    property of the Authority?
6
                MR. FELLENZ: That additional work, you've
7
    essentially purchased through the payment of a stipend,
8
    and that belongs to the Authority. So that's something
    that we can use for this construction package and future
10
    ones. So we will make that available to the Tudor
11
    Perini Zachary Parsons team and may see value and be
12
    able the use it to take the design from thirty to a
13
    hundred percent.
14
                MS. PEREZ-ESTOLANO: So we own this now, so
    we can benefit from that.
15
16
                MR. FELLENZ: Yes.
17
                MS. PEREZ-ESTOLANO: I think that is most of
18
    my questions. And thank you to the staff for being very
    helpful in some very, very technical questions that I
19
20
    have.
2.1
                MR. FELLENZ: You're welcome.
22
                MR. RICHARDS:
                               Thank you. I am noting that
23
    our stenographer's fingers are steaming, and with your
24
    permission and the public, we'll take a ten-minute
25
    recess, and we'll be back.
```

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

1 2 (Break taken.) 3 4 MR. RICHARDS: Ladies and gentlemen, thank you very much for your patience. 5 6 Mr. Fellenz, you're done with your presentation. 7 I'll go to Vice-Chair Hartnett. 8 Do you want to make another statement at this 9 point? 10 MR. FELLENZ: Yes. 11 MR. RICHARDS: Okay. 12 MR. FELLENZ: I just wanted to make one 13 suggestion on the resolution. Although, it's covered in 14 the contract itself, which is this requirement that the 15 notice to proceed on 1-C can't proceed until the environment clearance is complete. I'm suggesting that 16 17 another paragraph be added to the resolution that states 18 the following: The Chief Executive Officer may not issue a notice to proceed for construction in any area 19 20 that is covered only by the pending Fresno Bakersfield 2.1 EIR. The board may issue such issuances, if at all, after the board consideration certification of the final 22 23 Fresno Bakersfield EIR. 24 MR. RICHARDS: Okay. And that would then be 25 Item Number 3 of the resolution?

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

MR. FELLENZ: Yes.

2.1

MR. RICHARDS: Okay. Any -- let's just ask any of the members, do you have any questions in regards to that addition of the proposed resolution, basically, just ensuring that it's clear that there will be no notice to proceed on any area outside of that covered by the environmental documents, the Fresno to Merced; is that correct?

MR. FELLENZ: Correct.

MR. RICHARDS: Okay. All right. Thank you. Vice-Chair Hartnett.

MR. HARTNETT: Thank you. Just briefly, with respect to that addition, I think it's redundant, but it is just affirming what's already there and what's already said. I have some brief comments and questions with respect to the contract, the process, and the result. And first, Mr. Fellenz, with respect to the contract, you know, we have — this is not the first day that we have been exposed to or dealt with the contract and the contract issues, but can you describe at least by title the legal team that's worked on the contract issues on behalf of the Authority.

MR. FELLENZ: I certainly can. We have under contract the Lawson Law Firm and Brian Patrick, behind me here, has led up the management team in

working on the CP-1 contract.

2.1

Brian, how many persons in your firm have worked on this?

MR. PATRICK: Maybe six or more.

MR. FELLENZ: About six attorneys in the Lawson Law Firm who have extensive experience design build procurements has provided legal services for this. They have worked closely with the authority, me directly as well, and with the PMT to go through this procurement process.

MR. HARTNETT: And from the business side of the Authority, who has had input into the contract?

MR. FELLENZ: The Project Management Team headed up by Parsons Brinkerhoff headed up this procurement process and there's a number of individuals at a very high level of -- including Frank Belker, who is their chief executive for this project and others have worked on this who have experience in these types of procurements and design build.

MR. HARTNETT: The contract is, obviously, very extensive and complex, but it is, after all, a design build contract, which, in effect, has well established templates because it is a, a type of contract that is now regularly used in California, correct?

MR. FELLENZ: Yes. It's being more frequently used in California.

2.1

MR. HARTNETT: And I had some experience with design build contracts as long ago as twenty, twenty-five years ago. So it's not a new type of contract, right?

MR. FELLENZ: It is not, no.

MR. HARTNETT: And in negotiating the contract, I know there's, in effect, an allocation and shifting of risks as one negotiates, and that's the case with any contract, and it's the case with respect to design build contacts as well, but the concept behind a design build contract is to put more within the risk of the contractor both because the contractor is willing to accept the risk and because there is some additional control the contractor has because the contractor, in effect, is carrying forward a design that is — the parameters of which are established by the principle party but for which the contractor is responsible to bring to fruition, correct?

MR. FELLENZ: That's correct.

MR. HARTNETT: And so any entity that we would contract with would have the risk and the kind of control that's inherent in a design build contract, right?

MR. FELLENZ: Yes, yes.

2.1

MR. HARTNETT: And part of that is what the Authority and the Authority's team has accomplished in building that contract in the information that is supplied to the contractor that they're relying on as a basis from which they're going to launch their design and additional analysis, right?

MR. FELLENZ: Yes.

MR. HARTNETT: Okay. Again, there's three areas that I identified that are, in general, of concern to me for design build contract not specific to High-Speed Rail, but in general, in which there just are additional risks I think. One, is site condition, two, is hazardous materials, and three, is the issue of utilities.

Now, I understand, with respect to the issue of hazardous materials, the Authority has done the equivalent of a phase one study with respect to the areas in which it's expected project would be built and then that phase one study data is kind of the base of getting information in connection with determining the allocation of risks with respect to hazardous materials; is that a fair statement?

MR. FELLENZ: Yes, it is, and it was done as part of the appraisal process, phase one yes.

MR. HARTNETT: And that also has to do with 1 2 the unit pricing cost that you talked about for both --3 I think you gave assumptions for the base as well as the provision, correct? 4 MR. FELLENZ: Correct. 5 MR. HARTNETT: And with respect to 6 7 utilities, which in any project can be an issue, I 8 understand that the Authority has spent over a year working with fifteen -- as many as fifteen different 10 utilities on identifying utilities that may be affected 11 by the construction and getting a good -- the best 12 understanding as possible and that some utilities will 13 be doing their own removal work and others would not; is 14 that a fair statement? 15 MR. FELLENZ: That is true. MR. HARTNETT: Okay. And so there's been 16 17 serious attention to the utilities side of that? 18 MR. FELLENZ: There has been, yes. 19 MR. HARTNETT: Okay. And then with respect 20 to the site conditions, there is certainly some risk for 2.1 the Authority and the contractor in that, given that we 22 don't have control or have not had control of the sites 23 over which the project will be built is that, that's an 24 ongoing process; is that a fair statement?

CALIFORNIA REPORTING, LLC (415) 457-4417

MR. FELLENZ: Yes, it is.

25

MR. HARTNETT: Okay. But, but certainly, there's contractual language that deals with that issue and attempts to allocate the risk on that in a reasonable way?

MR. FELLENZ: Yes, there is.

MR. HARTNETT: And in addition to having

2.1

tested conditions on that, in terms of amounts that are budgeted to take care of -- what, likely, will be some additional costs -- once the site conditions are more specifically known, correct?

MR. FELLENZ: Correct.

MR. HARTNETT: All right. And we've gone through a rigorous process in terms of trying to test the validity of the figures for that, and we've done standard testing in that regard.

MR. FELLENZ: Yes, we have.

MR. HARTNETT: All right. So, so I'm -having reviewed the contractual terms and asked a number
of questions about them, I'm satisfied that we have done
the best that we can in terms of a contract for this
project.

I'd like to talk briefly about the process. Now, the process in selection of the -- someone to build is that this project has been very rigorous and you have described that previous to today. We have been involved

in it over a long period of time, and I think, from my view, the process is both designed to get qualified entities that can do the job and make sure that it's done in a reasonably objective way. So it's not a political decision by a political board awarding a contract to some favored party. And I think that's really important in both public contracting and private contracting that you set up a transparent, objective process in which criteria are clearly set out; you have an even and fair playing field for those who are involved in it and who commit, and in particular, in our case, who through a very substantial effort, who both qualified as someone who could get the contract and who would do very serious design work as moving forward their bid to be one of the finalists.

2.1

2.4

So I think it's really important that that process be clear and transparent and fair. And I think in a sense looking backwards, it really is clear that it has been for a variety of reasons. Looking where we are here today in our litigious society and in knowing the real value of this approximately billion-dollar contract, none of the folks who have not been awarded the bid have protested, correct?

MR. FELLENZ: Correct.

MR. HARTNETT: And there's a lot of money at

stake, and their work product is now the work product that the Authority owns that they have given over to the Authority as part of this process, right?

MR. FELLENZ: Yes.

2.1

MR. HARTNETT: And so it seems to me, just as, kind of, the proof is in the pudding, in a sense is that if you look at the fact that these very interested, very qualified, very good contractors went through the process and are abiding by the results without protest, tells you, at least in the marketplace, it was looked at as a fair and transparent and a reasonable process; wouldn't you agree with me on that?

MR. FELLENZ: Yes, we would agree with you.

MR. HARTNETT: And I certainly have seen, over the years, in major projects where there's a lot at stake, a lot of controversy over bidding results, and we obviously don't have that here. That gets to my view in terms of the actual result. Again, I think that it's been — first of all, at the last board meeting, I asked a number of questions that I wanted to make sure were addressed for me and for the entire board before we were in a position to make a decision on this contract, and the questions really boiled down to, can the successful bidder do the job and will they do it within the confines of the contract as contemplated by the

Authority, and can they do the job. And there's been a variety of questions asked and answered today that go directly to that point, and I think that the questions that I had were answered and to my satisfaction.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

Additionally, I note that in talking to staff about the qualifications of part of the -- at least one member of the three-member contract team -- that the staff has observed firsthand -- some of the staff has observed firsthand -- in recent years, design build contacts that party has been involved in that went off without a hitch that were done in the normal course and the public agency that contracted with them was satisfied, and I think that's important as well. And we're -- we, we have to, I think, abide by that transparent possess that we put forth with objective results, but then you have a common sense test. Did we just really mess up here some way? Was there a problem in the possess? Did we not have the right considerations? Did we end up with somebody who really can't do the job? And I think the proof is in the pudding that that process worked, that it worked to the benefit of high-speed rail, that it worked to the benefit of the entire State of California. We have a highly qualified team that can deliver the work product and that has offered to do so at a price that is about a

```
hundred million dollars less than what anybody else
would do it for and several hundred million dollars less
than what we initially estimated. It's not to say
there's not going to be more cost involved, but we we're
at a much better starting point than we could ever even
have imagined when we started out on this process, when
we had our own engineering estimate as to what this
might cost us -- and I think we have in the contract and
in the contractor and in the price a real opportunity to
get started in a much better way than we even
anticipated. So I really strongly endorse the adoption
of the recommendation, and I'm pleased with the staff's
due diligence in answering our questions, and I'm
pleased that they had answers for the questions that
the -- that we didn't raise new issues. We maybe raised
them in a new way, but all those things that we asked
about had been either dealt with or contemplated, and we
had ready answers. So I appreciate what the entire team
has done and appreciate the work of each member of the
board on this and questions that each of us have asked.
This has not been a passive board about this process and
this contract, and I think the staff would tell anybody
that we put them to the test.
                               Thank you.
            MR. RICHARDS:
                           Thank you, Vice-Chair
Hartnett.
```

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

2.4

25

CALIFORNIA REPORTING, LLC (415) 457-4417.

Director Umberg, do you have any comments?

I will only -- for your benefits, scratched out almost all of my questions. I just have a couple of -- three left.

2.1

Would it be -- is it a fair statement, Mr.

Fellenz, that the business points that will be incorporated into the contract have been negotiated at this point, are there any other business points during this process, assuming that the board favorably acts on this resolution, will be there any other business point changes that would be anticipated to be incorporated into the contract?

MR. FELLENZ: We don't anticipate any.

MR. RICHARDS: No. Okay. And so can you just, just give us just, just a quick -- not timeline but just in that sort of vein what occurs from this action today, and by what time would we anticipate, assuming that we move forward, that there would be the likelihood of an executed contract?

MR. FELLENZ: We expect the execution to take place within approximately a month, so sometime in July. We have to gather all the contract materials, assemble them, make multiple copies. We have to sit down with the contractor and go over the contract. It's going to be reviewed by their legal counsel, their

```
internal staff, and then we will sign the contract, and
1
    it will come back to us for the CEO's signature.
2
                MR. RICHARDS: I know it's going to be very
3
4
    lengthy. Has the design build contract team seen any
5
    drafts of the agreements that are in the works by our
6
    outside counsel or staff?
7
                MR. FELLENZ: Can you repeat the question
8
    again.
9
                MR. RICHARDS: I'm interested in knowing to
10
    what level is the design build contractor aware of what
11
    will likely be in this contract?
12
                MR. FELLENZ: Oh, well, he's seen the entire
13
    contract, that was the basis for the proposal.
14
                MR. MORALES: It was in the RFQ.
15
                MR. RICHARDS: I'm just, frankly, asking
    that for the record.
16
17
                MR. FELLENZ: Yes.
18
                MR. RICHARDS: And this is redundant,
19
    Vice-Chair Hartnett, but I -- just for one more time,
20
    for the record, with regards to the concerns that have
2.1
    been raised by some in the room here with regards to
22
    financial capacity and other issues regarding the
23
    balance sheet of financial statement of the design build
24
    contractor, the work that has been done and basically
    the pass rating, are we satisfied that our decision with
25
```

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

```
regards to that is current enough that if somebody was
1
2
    asked to sign a no-change letter that, that would be
3
    appropriate? I'm not asking that, that be done, but in
    other words, is the information on which we're basing
4
5
    that decision current information?
6
                MR. FELLENZ: Yes, it is.
7
                MR. RICHARDS: And so roughly how long ago?
                MR. FELLENZ: Within the last month.
8
9
                MR. RICHARDS: Okay. And following up on
10
    Vice-Chair Hartnett's comments with regard to exposures
    for the Authority, which I'm absolutely sure all of us
11
12
    do, with regards to environmental issues, I'm just
    interested in knowing the standard that staff used with
13
14
    regards to estimating the cost for remediation for the
15
    site along the alignment that you had mentioned earlier
    that the design build contractor didn't have enough
16
17
    information clearly to put a price on that. I know you
18
    used the unit price. I'm just wondering how was that
19
    unit price developed?
20
                MR. FELLENZ: As far as the hazardous
2.1
    material?
22
                MR. RICHARDS:
                               Yeah.
                                      Not the buildings,
23
    which I understand are eight million but I'm asking with
24
    regards to the hazardous soil remediation, which is 15
25
    million.
```

 $$\operatorname{MR.}$$ FELLENZ: The 15 million is the quantity.

Frank, do you know.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

2.4

25

MR. VACCA: Well, we looked -- as we mentioned, with the phase one, we'll look at historical uses, and to understand what type of activity occurred, for instance dry cleaners and underground storage tank of petroleum, is one thing that comes to mind as raising the exposure to the likelihood that there's hazardous materials there. So having understood what the uses were and the possibility of having contamination remaining, we took the footprint and estimated the total quantity of the earth removal based on historical information we had for those types of information situation dry cleaning, contamination, and those sort of indicators. And so the project management team worked on putting those quantities together based on historical information we had based on -- which was to be off of phase one.

MR. RICHARDS: So I mean, is there something like a standard per cubic foot of soil that needs to be remediated? I'm just wondering where did that number come from?

MR. VACCA: Frank Vacca. As a precursor to the evaluation, we look at, as Mr. Fellenz indicated,

prior usage and then you estimate that the type of usage, and then an estimate of the type of the amount of soil what we have to remove, so you get a cubic foot of the type of number. The unit price was bid by each of the contractors, so you multiply the unit price times the estimated cubic foot of potentially hazardous material. So based on the type of hazardous, you know that less hazardous, you might have to take a foot or two foot. More serious — rail yard, for instance — you may need four foot times the areas. So we calculate it on a quality basis times unit price that we bid, and that's how you get the price.

2.1

MR. RICHARDS: Okay. Thank you. All right. If there are no other comments before us, Resolution HSRA 13-12 is modified into the record one more time, Mr. Fellenz, would you read into the record Item Number 3 of that resolution that you proposed to be added.

MR. FELLENZ: Number 3 states the Chief Executive Officer may not issue a notice to proceed construction in any area that is covered only by the pending Fresno Bakersfield EIR. The award may authorize such issuance, if at all, after the board considers fortification of the final Fresno Bakersfield EIR.

MR. RICHARDS: All right. Thank you. And I will also add my appreciation to the staff's preparation

```
of this item and incredible amount of work that has been
1
2
    done over the last year and a half really getting the
3
    board to a point where we can get started.
           With that resolution before us, is there a
4
5
    motion?
6
                MS. SCHENK: So moved.
7
                MR. ROSSI: So moved.
                MR. RICHARDS: Okay. Motioned by Director
8
    Schenk and a second by Director Rossi.
10
           Please call the roll.
                MS. LANE: Vice-Chair Schenk.
11
12
                MS. SCHENK: Yes.
                MS. LANE: Vice-Chair Richards.
13
14
                MR. RICHARDS: Yes.
15
                MS. LANE: Mr. Umberg.
                MR. UMBERG: Yes.
16
17
                MS. LANE: Mr. Hartnett.
18
                MR. HARTNETT:
                               Yes.
19
                MS. LANE: Mr. Rossi.
                MR. ROSSI: Yes.
20
2.1
                MS. LANE: Ms. Perez-Estolano.
22
                MS. PEREZ-ESTOLANO: Yes.
23
                MS. LANE: Chairman Richard.
24
                MR. RICHARDS: Thank you. Would somebody in
25
    the back from the staff bring our Chair back in and
```

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

```
1
    let --
                MR. FELLENZ: Vice-Chair Richards.
2
3
                MR. RICHARDS: Yes.
 4
                MR. FELLENZ: I did get a request.
5
    Mr. Tudor is here, and I did get a request that he
6
    wanted to say a few words, and I wanted to wait until
7
    the board deliberated on this issue.
                MR. RICHARDS: I don't believe that Chair
8
9
    Richard would have to be out of the room for that.
10
                MR. FELLENZ: I don't believe he needs to be
11
    out of the room.
12
                MR. RICHARDS: I would like to have the
    Chair in the room.
13
14
                MR. HARTNETT: Well, maybe we don't want him
    back here.
15
                MR. RICHARDS: I actually did like it with
16
    him not in the room.
17
18
                MR. TUDOR: I'll wait for Chairman Richard
    to be seated.
19
20
           Having heard all the commentary about our MGM
2.1
    issues and our financial issues, I'll be happy to share
22
    those specifically and factually supported with
23
    Mr. Morales and show that there are no questions of
    either one of them were made at all. Our financial
24
25
    issues, where we took a goodwill. Our net worth
```

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

still -- we're a public company. Our net worth still exceeds a billion dollars. We continue to make money, which is a matter of public record, and there is certainly not a valid issue. Last but not least, I have worked with certain of you on large projects and many of you with Caltrans backgrounds both on the Richmond Bridge, the I-80 project, and BART, the Alameda Corridor. Our company has built many, if not more, of the largest civil works in California. And despite the comments to the contrary, if you speak to those owners as opposed to certain owners, they'll tell you that we always perform and we always deliver, and we do everything within our power to meet the schedule and budget.

2.1

I live in California. I'm born and raised in Los Angeles, as is the Parsons Corporation our consulting engineers, and Zachary, who is a great partner out of Texas. I'm personally committed as this ardent venture, to the success of this company of this -- excuse me -- very important project. This is not rhetoric. It's me saying the truth. And as a result, even though we have a very large organization of which I'm chairman, I still meddle in all our big projects, and I will be involved to ensure just that, that it is successful, and it's as good as it could be. Thanks.

CHAIRMAN RICHARD: Thank you, Mr. Tudor.

Well, I thank my colleagues for working through those issues this morning, and let us now move onto the next item, which is Item 3, the proposal to amend the MOU with San Joaquin Regional Rail Commission.

Mr. Tripousis, good morning.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MR. TRIPOUSIS: Good morning, Mr. Chair, members thank you. Ben Tripousis, northern regional director. As you are aware, as part of the Bay Area to Central Valley program EIR/EIS, the Authority made a commitment to pursue project development for improvements in the Altamont Corridor. The San Joaquin Regional Rail Commission, which operates the existing Altamont Corridor express. The ACE service, has been a regional partner to the Authority for this work since it began in November 2008. The Authority is committed to improving ACE service in the Altamont Corridor in order to improve -- in order to provide, rather, a regional connection between the northern San Joaquin Valley and the Bay Area to complement the high-speed rail system, which will use the Pacheco Pass route to San Francisco via San Jose. The relationship between the Rail Commission and the Authority was formalized in MOUs, which were executed in May 2009 and in June 2011. The Rail Commission is a critical partner with the

Authority, and the ACE system is an integral part of the state-wide rail modernization program that will connect regional and intercity rail to the high-speed rail system.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

In order to further solidify our partnership, a new and updated agreement is now necessary to reflect current policies -- excuse me -- defined in the 2012 business plan as set forth in the Authority's early investment strategy for a blended system in northern The amendment's second MOU would transfer leadership on future work in the Altamont Corridor from the Authority to the Rail Commission. The agreement would transfer the Authority's Altamont Corridor Central Valley to San Francisco Bay Area contract with ACOM for EIR/EIS, engineering, planning, and other services to the Rail Commission. The new agreement would authorize the Rail Commission to utilize State funds to carry out a five-year work plan for improvements to and extension of the Altamont Corridor Express service. Both the Authority and the Rail Commission have determined that having the Rail Commission lead the work is appropriate and will help ensure continued progress. important to note that while resources expended on this corridor will be focused on delivering near-term incremental improvements to the ACE service, progress on

the Altamont Corridor will appropriately will aimed at the successful future connection of the ACE service to high-speed rail. This work will includes strategies for completing the initial EIR/EIS work and planning that will focus on improving and extending ACE service to downtown Modesto and then to downtown Merced to meet the Authority's initial northern perimeters by 2022. should be noted that the Rail Commission's ACE work plan is consistent with and carries out a portion of conductivity to the Altamont Corridor identified in the Authority's revised 2012 business plan. As the MOU describes, the Authority will initially make available up to \$2 million from previously appropriated funding up to the authorized limit of 36.4 million approved by the legislature as future funds become available. the Rail Commission will also actively seek grants and other funding from local, State, and Federal sources to assist in the improvement and expansion of the ACE service throughout the region.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

2.4

25

Authority and Rail Commission representatives
have conducted numerous coordination meetings to outline
a future work plan, identify potential funding, and
prepare the transition of management leadership to the
Rail Commission for the Altamont Corridor.

I'd like to acknowledge Executive Director Stacey

Mortensen, and Dan Levitt, with the San Joaquin Regional Rail Commission, our chief counsel, Tom Fellenz, and our legislative director, Mat Robinson for their efforts in brining this agreement to fruition. Authority staff is recommending that the board authorize the CEO to execute the amended second MOU on behalf of the Authority, and I'd be happy to answer any questions.

CHAIRMAN RICHARD: All right. I do have some, but first, I want to turn to my colleagues.

Any questions from colleagues?

2.1

Okay. I had a question and a suggestion. First, the \$2 million that is referred to on the second page of the memorandum that you just referred to, Mr. Tripousis, I just want to be confident that that is inconclusive of or within the, the total amount that was appropriated by SB 1029.

MR. TRIPOUSIS: That is correct

CHAIRMAN RICHARD: So we're not talking about transferring any dollars from High-Speed Rail Authority to this project that has not already been appropriated by the legislature.

MR. TRIPOUSIS: No, sir.

CHAIRMAN RICHARD: Second thing, colleagues, I'd like to add -- I'd like to suggest the addition of another clause to the resolution, and I think that it

will be apparent why, but I feel this is a very important thing for us to do with partnership with the San Joaquin Valley Joint Powers Board. This organization helped support that coming into being. We have the highest respect for Ms. Mortensen and her leadership of ACE train, and Levitt helped get us to where we are today when he was working here with the Authority. So I have a lot of confidence with the leadership of that group, and I also think, referring back to what the board just went through here, the focus of this board needs to be on the construction project that we're about to embark on, because \$6 billion of the construction is by no means trivial. So I think it makes all kinds of sense to do it.

2.1

I would like to add and resolve further that the agreement would be terminated on the occurrence of either of the following conditions: The first would be any loss of the currently appropriated funding, Federal funding for the project, and the second would be if a notice to proceed on Construction Package 1 does not issue from this body then within some time period like six months. My reasons for this are that if for some reason, which I do not contemplate, our high-speed rail project became delayed, then, at that point, I think that it's no longer appropriate to be looking at

```
transferring this responsibility on this corridor or any
1
2
    other. So I think that we have a shared fate here in
3
    this state between high-speed rail and these other
    systems, and this agreement ought to reflect that.
4
5
    that will be an amendment that I would propose to the
6
    resolution with the approval of the rest of the board.
7
                MR. RICHARDS: With that amendment, Mr.
    Chair, I'd like a motion for approval.
8
9
                MR. ROSSI: Second.
10
                CHAIRMAN RICHARD: All right. Then would we
11
    please call the roll.
12
                MS. LANE: Vice-Chair Richards.
                MR. RICHARDS: Yes.
13
                MS. LANE: Vice-chair Hartnett.
14
15
                MR. HARTNETT:
                                Yes.
16
                MS. LANE: MS. Schenk:
17
                MS. SCHENK: Yes.
18
                MS. LANE:
                          Mr. Umberg.
19
                MR. UMBERG: Yes.
20
                MS. LANE: Mr. Rossi.
2.1
                MR. ROSSI:
                           Yes.
22
                MS. LANE: Ms. Perez-Estolano.
23
                MS. PEREZ-ESTOLANO: Yes.
                MS. LANE: Chairman Richard.
2.4
25
                CHAIRMAN RICHARD: Yes.
```

CALIFORNIA REPORTING, LLC (415) 457-4417 -

Thank you very much, and, Ms. Mortensen, thank you. We look forward to working in partnership.

2.1

Our next item is Item 4, a policy to adopt an unsolicited proposal policy.

Mr. Fellenz, before you start, let me just say that I know one of my colleagues expressed this of you this morning, and I share that I think this is a very important thing that you're brining forward. I'm not sure that some of us will be ready to take action on it today, but I think it's important to start having discussion so that we can get moving in the right direction.

MR. FELLENZ: Okay. Thank you.

We have a short PowerPoint just summarizing what's in the memo.

CHAIRMAN RICHARD: Mr. Rossi wants to know, "short" in the sense that I use the word, or "short" in the sense that he uses it?

MR. ROSSI: You're okay, Tom. He doesn't use the word.

MR. FELLENZ: We think it's important that this Authority adopt a proposal -- adopt a policy for unsolicited proposals because we are receiving some of those and there can be a great value to the Authority because it's really a way for the private sector to try

to partnership with the Authority to try to combine their assets, resources, and ideas to help us move through the high-speed rail system together with the private sector. And so I think it's important to have a formal policy for a few reasons and that is to have transparency and you have a rational process to move through it so that the staff can manage it well. There are other transportation agencies, Caltrans is one of them in this state, that has worked in similar unsolicited policy, but there's a number of other states that I've listed here, Virginia, Indiana, and Texas.

What is an unsolicited proposal --

2.1

2.4

CHAIRMAN RICHARD: I'm sorry, Tom.

MR. HARTNETT: Mr. Chair, I apologize for interrupting, but the report on this is very good and clear in terms of the need and it appears that there may be some questions — indicated by your comment, there might be some questions. I'd rather hear what the questions are. That might help me think this through. Just from the staff report, it seems like we need a policy, but if there's some concerns or if someone thinks it's premature, I'd like to hear about that. I think staff did a good job on the written report.

CHAIRMAN RICHARD: Okay. If you're okay

CALIFORNIA REPORTING, LLC (415) 457-4417.

with that, Mr. Fellenz.

MR. FELLENZ: Yes, that's fine.

CHAIRMAN RICHARD: Mr. Perez-Estolano, I know you had some thoughts on that.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MS. PEREZ-ESTOLANO: Thank you, and thank you very much for the material. The questions I had was that -- first of all, as I understand -- and again, I have only been on the board a few months, so this may be the first time that the board has reviewed policy around a particular issue, and I'm not sure that we have actually, clearly figure out how to adopt policies at the board level, but for me, for example, I don't see any budget associated with this particular issue, item. And so it seems fairly open-ended, and while I have the greatest deal of confidence in the team, in staff, I just would like to have more detail in terms of the -either a maximum for these particular proposals, the nature -- I know that you have said, you know, it's for research and further development, exploration, technical inquiries, standard off-the-shelf products. This just seems very open-ended to me.

So, you know, also, what would be the review process? Would this go to Financial and Audit at our committee level? So I don't understand the review process. I don't understand -- if there was an urgency to the matter, I would be happy to, kind of, go through

it, but I knew that there was some questions that I didn't see in the staff report and wanted to make sure that we were able to air them and then have us have a good conversation about this policy.

2.1

MR. FELLENZ: Okay. We're happy to take some additional time, the staff is, to work directly with the board members to contact them one-on-one and invite them to come into our office or have a conference call so we can go through additional definement for the policy and what you would expect to see in that presentation. That certainly works.

CHAIRMAN RICHARD: Okay. Mr. Rossi.

MR. ROSSI: I appreciate the questions, but I think we have two different issues. The issue of the policy seems fairly straight forward as Mr. Hartnett has said. The issue of the execution may cost some additional dollars, which could be dependent on which software you buy or a number of many things, but my preference would be that we deal with the policy, because I don't see the policy changing. My preference would be to deal with the policy and deal -- we need to have a policy regardless. And how it's executed -- assuming it will be executed like all policies and it will be the outcome of those -- all of those items, which run through this policy, actually will be reviewed

by Audit and Finance.

1

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

2 CHAIRMAN RICHARD: Okay. Ms. Perez, did you 3 finish?

MS. PEREZ-ESTOLANO: I -- again, I would prefer -- this is just my preference. I hear you Mr. Rossi, but I would prefer to have a little bit more information. I understand that, but to me, policy is actually a big deal. If we make the policy and even though it's clear, I resist having to go back and tweak it if we made a mistake because there was just information that was necessary or unavailable at the time. So for me, the focus is -- the biggest issue was certainly getting through some of the early agenda items, but for me, it's also important to ensure that as a longstanding term policy for the Authority that is over the life term of what we're doing that we actually have a deliberative process on that and that's what I feel is -- one is having a conversation, asking the questions, ensuring that we have enough time to have staff come back to us. I understand -- and then that's the question of urgency. If there's urgency in the matter, I'll defer, but for me, I'm simply uncomfortable with putting policy up front as a first item agenda that we don't -- that we have never heard before and I have never heard before.

CHAIRMAN RICHARD: How do you want to proceed to get the information that you need to feel comfortable on this?

2.1

MS. PEREZ-ESTOLANO: We just -- for example, just the process we went through, there was enough time to be able to go through a very, you know, extensive conversation with staff before we can -- it allowed us to be able to dig into the weeds a little bit, which I don't think this did and, again, because this is -- I believe this is the first time this has come to the board. Has this been brought to the Finance and Audit Committee or any -- we don't have any committees, I understand, but has this been brought forward before, or is this the first time?

CHAIRMAN RICHARD: Well, my understanding is that staff brought this forward today for the first time, because we're now at the point where — having moved into the first construction phase, we have people starting to come to us and say that they have ideas, and so I think staff is trying to find an organized way to address those but if I could — if I could offer this to see if it's constructive, I don't think we'll be adopting this today, but as I understand what happened in the item before us, which you correctly cite as a case where the board was very deliberative in what it

did, there were some individual discussions between board members and staff that allowed them to get deeply into the issues, and then as was appropriate, they were brought forward in this meeting so that the public could hear what those questions and concerns were. Is it just -- it seems to me that -- an opportunity for you to sit down with staff and kind of go through that and then we can bring it back to the board at some point. You can raise publically, among us, the kinds of issues and concerns that you have and constructive ideas, and then we could deliberate on the policy at that point. But I think it probably starts with a deeper dive with the staff on the individual basis, if that makes sense, but I'm not trying to --

2.1

MS. PEREZ-ESTOLANO: No. I'm happy to do that. It was just that the board should be given as much clarification on policy where the board is provided policy and direction that we're very clear about that, and I'm not uncomfortable with the open-ended nature of it, and I would like to make sure, again, that there are protections in place that the board -- where does the unsolicited proposals go in terms of the board reviewing? Those are the kinds of -- just, you know, transparency that I'm looking for.

CHAIRMAN RICHARD: Okay. Let me just go in

```
order if I could. Mr. Umberg was waiting and then Ms. Schenk.

MR. UMBERG: Just a quick question. So if I
```

2.1

understand this correctly, this unsolicited proposal, someone says, "I have a unique solution for a particular challenge that we're facing." Somebody asses that and says, "That's interesting. We got to put this out for a competitive bid." However the initial suggester of that solution has no competitive advantage; is that right? I suppose they have a competitive advantage because they thought of it first, but in the competitive process, they're not given any extra points, any extra value because of they came up with it; is that accurate?

MR. FELLENZ: That's correct. In fact, there's a public -- it's either a public contractor or government code that prohibits the public entity from writing a specification around a product, meaning specifying that product as a sole source. So, so it's true that they may -- they may believe they have a competitive advantage, which is why they're making the proposal, but we would turn it into a competitive process and the market --

MR. UMBERG: What's the lowest threshold for sole source contract?

MR. FELLENZ: Well --

MR. UMBERG: In other words --1 MR. FELLENZ: There are certain --2 3 everything is competitively bid for consulting services except there are a few hardline exceptions. So for 4 5 instance, for legal advice. MR. UMBERG: There must be some threshold. 6 7 We don't actually competitive bid -- but anyway. MR. FELLENZ: Yeah. There's --8 9 MR. UMBERG: Okay. So irrespective of 10 whomever proposes this idea, goes out to competitive 11 bids, we're protected from some sort of -- I suppose 12 nefarious proposal, right? 13 MR. FELLENZ: Yes. We would have analyzed 14 it to see if it's of value to us. We put together the 15 request for proposal, the request for qualification, whatever is appropriate, and we put all that together. 16 17 The Department of General Service would review it. So 18 it would be very similar to any other type of procurements that the State would meet. 19 20 CHAIRMAN RICHARD: Ms. Schenk. 2.1 MS. SCHENK: Yeah. Since we have at least 22 one member who would like more information and since 23 there doesn't seem to be urgency of any kind, I mean, 24 there's nothing pending on which we have to make a 25 decision at this point, I would suggest that we do send

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

it back to staff for a deeper dive to allow those members who wish to get more information to be able to do so.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

MR. FELLENZ: Sure. Happy to do it.
CHAIRMAN RICHARD: Mr. Morales.

MR. MORALES: Assuming anyone can hear me, I just wanted to provide a small clarification. Right now, in response to Mr. Umberg's question, we do not have a mechanism for considering an unsolicited proposal, and that's true of most agencies. So if someone comes in with an idea, it could be -- we have had suggestions at board meetings about a maintenance facility. There's no mechanism to look at that proposal and consider it, and then, ultimately, put it out to competitive bid. What we're talking about here is just developing a mechanism that would allow for the consideration of those and also, frankly, encourage people to come in but in a reasoned way that gives them protection that they don't submit something that's proprietary that we can't protect and also lets us assess the ideas as well. So what we're talking about here is just a mechanism for being able to consider those, and we can certainly flush out the details. just -- we're not talking about any authority to actually improve anything.

CHAIRMAN RICHARD: Okay. So since this is going to come back, let me just ask if we could then direct suggestions or thoughts to staff about things that we'd like them to consider. I'm not trying to limit your range of comments in any way, Mr. Rossi, but I just want to be constructive.

2.1

MR. ROSSI: Well, we're in the process of trying to build a railroad. You know, what Jeff just said is really important. We can do -- and I'm happy to do a deep dive on anything -- but the problem is, in the process of doing a deep dive --

WOMAN IN AUDIENCE: Are we whispering or what?

MR. ROSSI: In the process of doing a deep dive, we miss a good idea, shame on us. This is an ability -- this gives us the ability to look at these things, and if we need a deep dive to figure out how all these particular pieces fall together, which I find terribly difficult to figure out, but it's okay. At the end of the day, as we're moving forward, we have to be very careful. If we get a good idea, it's unsolicited, if I understand what Tom just said and I understood what I read, we can't do anything with it. And so we're going to wait for our next board meeting or the board meeting after that or the board meeting after that. I

think we would be better off in adopting a policy as it sits, and if there needs tweaking, policies get tweaked all the time. And so -- but I'm happy to go whichever way this board wants. I'm just saying, it seems to me that in truly moving forward -- and we're doing all this stuff, and we're going to start getting more and more ideas, we don't have a mechanism to deal with them.

2.1

CHAIRMAN RICHARD: Well, I --

MR. RICHARDS: Mr. Chairman.

CHAIRMAN RICHARD: Mr. Richards.

MR. RICHARDS: Thank you. As I read through the item, I mean, when I got to number four hundred procurement, that was the major issue for me. I mean, when it's a competitive procurement, I don't want to say the rest of it's benign by any means, but I mean, that was key. I was just concerned if somebody brought in an unsolicited proposal, if it meant that we are obligated to deal with that proposer, assuming that we accepted it, the fact that it's an unsolicited proposal and is a competitive procurement, it removed the concern that I had. That being stated, I'm certainly not in opposition to supporting a board member or members needing some more information before he or she is comfortable in making the vote, but I think that's the key to this.

It's still a competitive procurement. That's the issue.

```
CHAIRMAN RICHARD: Okay. If I might, I'd
1
2
    just like to make a couple of comments at this point and
3
    then go back to others so we can try to move through
    this, but I just have two levels of comments.
4
                                                    The first
5
    is that with respect to the mechanisms here, there are a
6
    couple of things that I would want to make sure that we
7
    are thinking about and are understanding. So for
8
    example, if a proposal comes in and it goes and the
    staff decides that it's not meritorious, with all due
10
    respect to the staff, at some point, I would want to
11
    make sure that there's some reporting mechanism back to
12
    the board either through Finance and Audit or to the
    board itself.
13
14
                MR. ROSSI: It would come to the board.
15
                CHAIRMAN RICHARD: Well, no, not if the
    staff decided that it wasn't even meritorious enough to
16
17
    bring --
18
                MR. ROSSI: Well, we're going to look at
19
    this as well.
20
                CHAIRMAN RICHARD: Well, that's not here.
2.1
    That's what I'm saying is that -- all I'm saying is
    that --
22
23
                MR. ROSSI: No, but that would be in Audit
24
    and Finance policy not this policy.
25
                CHAIRMAN RICHARD: Well, that's fine.
                                                        But.
```

CALIFORNIA REPORTING, LLC (415) 457-4417 -

for purposes of the board adopting this, what Mr. Rossi was just saying is that it would be a policy of the Finance and Audit Committee but I think this gets to the point that I'd like -- first of all, I second the comments that this is very important for us to do, and I mean, we have already got people coming to us, I think, as they see now that this project is moving forward, saying, "Okay. If you're moving forward with this, we've got ideas on what you can be doing," whether it's to get to Palmdale or to get to LA or to do some other things, and as Mr. Rossi said, we want to encourage that. So I want to make sure that that happens.

2.1

The only other point that I wanted to make is that I'd like the policy to be brought enough so that it embraces not just unsolicited proposals but recognizing what Mr. Umberg pointed out, Mr. Richards also said, you know, that people are going to have an expectation that they have to go through a competitive process. Some people may come to us and say, "I'm not going to solicit a proposal, but I think the market is ready to do X. I think you guys should put out a Request For Expression of Interest, an RFEI. And I think if you did, you'd find that there's, you know, a lot of responsiveness from the community." So I think it's under the same umbrella as an unsolicited proposal. It's not a

proposal per se. It's a proposal that we start a process and so it doesn't -- to me, it doesn't need a lot of tuning up, but I would just say that at this point, I want to make sure that people can come in and talk to the staff about this and get a sense of how receptive they'd be. I'd like to make sure that we have the sufficient oversight so that even rejected proposals get re-sorted so that this board knows that, because we might have a different view, and I'd like to make sure that we're not limiting ourselves in terms of range of ideas about how we can go forward with these unsolicited proposals, RFEIs, whatever. So those were my thoughts.

Mr. Hartnett.

2.1

MR. HARTNETT: Two things. One is I hoped even without benefit of any policy existing that if there have been unsolicited ideas that have already come in that are within the scope of what we're doing and trying to accomplish that this staff has — that it can be benefitting by those — whether it's going out to hire somebody for further advice. You know, that's kind of, to me, the first cut is does somebody, you know, who knows what we're doing, come in with something and say, "Hey, I think you ought to be doing this," and if that causes somebody to think about it, that's great. We don't need a policy for that. If it's something where

it's going to require us to do something that we're not doing now, and, you know, we have to hire somebody or we have to buy something, that's different. I don't want to have a bureaucratic process where every letter or email is logged and we have to prove that we rejected some idea. I mean, I want to be very careful about that. I don't think that's what we're, you know, intending, and so I don't want a ten-page Rules and Regulations related to how we do this. I mean, I just want staff to be encouraged to consider things that come in that might benefit us and have some protection so that they don't -- you know, somebody doesn't beat them up later for rejecting their idea when -- you know, I don't want the Finance and Audit Committee to hear everything that comes in honestly. I think we're the board. I just want some common sense to it and for big things that are important to us have some formal process that protects the staff, protects the Authority and lays out some expectations.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

And I think the comment about the budgetary side of things and how -- I don't think that's necessarily specific to this. We have talked in the past about -- we'll get staff reports with recommendations, how we like to have the information presented, and I know in some bodies anything may come with a lock that says

"budgetary consequences" and, you know, half the time, it's none. Or -- you know, but it's -- you know, it's just a consideration so that the board knows is there an extra cost to this or is it without, you know, given a line item budget on it. That's often the case in other organizations. So I'm happy to deal with it next meeting and make sure the staff just acts with common sense.

2.1

CHAIRMAN RICHARD: Ms. Perez-Estolano.

MS. PEREZ-ESTOLANO: I just want to offer that it's not my interest to kind of either dampen the innovativeness and the creativeness that this team has. I have just spent two days in Sacramento with the high-speed rail team. I have been phenomenally impressed with the caliber and commitment that our team has, and if you're at High-Speed Rail Authority, you're there because you want to do interesting and dynamic things. So I don't want to sit on top of any of the creativity.

What I want to do is, we are the Finance and Audit Committee. We are all the committees. This board is, and that's my opinion. That's what I view. So I don't actually -- if we adopt policy for the Authority, it is policy that governs the actions of this whole agency, and so, for me, coming from my perspective and

working with local governments, I very much want to ensure, again, that we put policy in place that is protected, that we are protected as, as people who are appointed by government offices and officers, that we actually have protections. Because if something -- if something doesn't go well -- and it sometimes does -- I want to ensure that we have safeguards, and I want to ensure that at some point, things were signed off and it was fine. I'm not saying we have to inventory everything that the Authority does because we have common sense in the team that, Jeff, you have assembled. What I am saying is that I'm -- we just signed a really big contract. We have lots of big contracts we're going to be signing. If we are in the business of, you know, letting all kinds of things happen, I just want to have someplace where that's reported for our protection and for the protection of the public and for the taxpayers of the State. I'm just sensitive to that, and I feel like if we don't ensure some oversight and -- it's just not here. It's just not written here.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

So there is a competitive process, and I felt better, like you Mr. Richards, I felt much better, but, again, in the future, I just want to ensure that if there is -- if there isn't a mechanism for some way that we can say, "Yes, we knew about that. Yes, we know that

those studies have been going on. That research is being undertaken. We know those things." We don't have to read everything. We don't have to read everything, but I want to ensure, as a person on this body, that I feel like -- if -- that I have that material available to me.

2.1

CHAIRMAN RICHARD: Okay. So I'd like to just propose, at this point, that what we do is that we ask the staff to bring this back at the next meeting that in the meantime, Ms. Perez-Estolano and others who have ideas and thoughts and questions should interact with the staff. I think the things that I'm hearing today are it's very important that we move quickly with a proposal — with a policy for unsolicited proposals. That it's very important that that be comprehensive enough to be protective of the public interest so that when ideas come out, it's clear how the board is dealing with those and yet balancing that with not creating something that's so overly bureaucratic that it, in fact, works against us.

One thing that I would ask today, because I know that members of the public, people in the transportation community are watching this, I'm not hearing from any board member that there's anything other than support for the notion of being open to unsolicited proposals

and other ideas. I think that's been stated very clearly by this board. So in respect for what Mr. Rossi said, start bringing your ideas. We will continue to work on this over the next little bit, but I think that anybody who is following today would hear that this board wants to be open to these, we want do it in a disciplined and discreet way and so that everybody's protected including the people who bring the ideas forward.

2.1

So if that's acceptable to the board, we can move forward in that vein. I think the board has expressed through its comments and questions today, its support for this idea, and we need now to make sure that it's refined and honed in a way that the things set up.

So thank you very much for your work on that, $\label{eq:main_solution} \text{Mr. Fellenz.}$

Before we go any further, I believe I see State

Senator Cathleen Galgiani, and I just wanted to

recognize her. And I think -- for those who don't

know -- Senator Galgiani was the author of what was then

Assembly Bill 3034, which was the mechanism that put

Proposition 1-A on the ballot, and so we always welcome

you to our proceedings.

The Mother of High-Speed Rail just declared that you're the "Godmother of High-Speed Rail," and I just

want to say, as a guy, we're only allowing these analogies to go so far.

2.1

All right. The next item is -- and thank you very much for that, staff. The next item is a status report on the northern California rail partners MOU.

Mr. Tripousis, I think you understand where the clock is.

MR. TRIPOUSIS: I do. I'll speak very quickly, Mr. Chair, and you'll be happy to note that this is just an information item, so strictly for the board's information. Under the direction of the 2012 business plan Senate Bill 1029, the Authority is committed to facilitating the delivering of regional rail improvements throughout the state as a critical component of our high-speed rail program. The Authority is partnered with a host of regional rail agencies to advance this goal and to ensure that the high-speed rail system is a component of an improved and integrated statewide rail network.

In northern California, these agencies include
the State Department of Transportation, Caltrans
Division of Rail, the Capital Corridor Joint Powers
Authority, Sacramento Regional Transit, the San Joaquin
Regional Rail Commission, as well as the Union Pacific
Northern Santa Fe Rail Road. The Authority recognizes

the need for collaborative efforts with the region and State agencies to identify early investment projects along the existing rail corridor to increase speed, improve safety and efficiency and create seamless, coordinated linkages between high-speed rail and intercity, regional, and local passenger rail service. The participating agencies recognize the need for a collaborative effort with freight railroads to provide for increased passenger service.

2.1

The 2012 business plan prioritizes the initial operating section in the Central Valley to close the passenger rail gap between northern and southern California. The bill out of the IOS will create an increased passenger demand to and from the northern perimeters of high-speed rail, and the participating agencies are involved in the planning, funding, construction, and operation of conventional passenger rail and light rail services between the IOS and the major metropolitan areas in northern California and have been working with the Authority on a northern California unified rail service to feed into the High-Speed Rail system.

The Authority Chief Executive Officer, consistent with a board policy, has developed and has circulated for signature the attached comprehensive Memorandum of

Understanding to guide participation in the collaborative development of technical study, sharing the technical information, and regional outreach, coordination of passenger rail corridors between the Central Valley, Sacramento, and the Bay Area. a whole host of goals that the northern California regional partners share and work on, on a regular basis. I won't go into great details. They're expressed in your memo, but the punch line here, if you will, is that communicating and coordinating with southern California, with the Metropolitan Transportation Commission, Caltrain MOU stakeholders to ensure continuity for the traveling public when moving through the bookends of the California unified rail service network is an important element of the ongoing work that the northern California partners do or work on.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

I'd like to acknowledge the efforts of some of the members that are here. Executive Director, David Kutrosky of the Capitol Corridor Joint Powers Authority, Stacey Mortensen, who you met earlier, with the San Joaquin Rail, Caltran division of rail director, Bill Bronte, and Sacramento regional transit general manager, Mike Wylie for their efforts in moving the northern unified partnership efforts forward.

Several representatives of the partners are here.

I'm happy to answer any questions

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

CHAIRMAN RICHARD: Thank you, Mr. Tripousis.

Any questions? I think we said it earlier when we talked about the earlier item, but I feel that there's great potential in the work that we do with this group, the San Joaquin Valley, and look forward to working together.

Okay. Thank you, Mr. Tripousis.

Before we go into closed session, two things. One, I'd like to appoint a personal privilege, express my appreciation to Diana Gomez and staff that she assembled for meetings that we had in Kings County on Tuesday of this week. I think for the first time I felt as though we were able to provide information that the county has been looking for on a very detailed level. Ms. Gomez did an excellent job, and I get really tired of all this praise you get, Diana, but she does an excellent job running up and down. She started her day in Merced, having to go north from Fresno and turn around and blast down to pick me up in Visalia. Fortunately for her, I was running late. So anyway, it was a great job, and actually, I think that we had a very productive day in an area that is quite challenging for us in Kings County, and so at least I think we had a much better dialogue. Ms. Gomez and staff, people who

· CALIFORNIA REPORTING, LLC (415) 457-4417 -

were there deserve that. So I wanted to recognize staff and our PMT, Mr. Morales, thank them for that.

I have been asked about schedules for future meetings. As of right now, I think the operating idea was that we would probably not meet in July but meet, as scheduled, in August. I think we need to look at the schedule in September because the hearing date may coincide with holidays. So I'll ask the staff to look at that, but before we leave, while we're here in session, do people have concerns with that type of approach, or if they do, we can talk about them, but I, at least, wanted to be clear, because there has been a lot of just going back and forth on that.

MR. UMBERG: Let me just suggest that before we leave, we figure out September while we're all together.

CHAIRMAN RICHARD: Okay. Right. We will, and, Mr. Tripousis, we'll ask you to help us with the September calendar.

All right. At this point, the board will enter into closed session to discuss the matters pertaining to litigation as set forth in the agenda. We will report back on any actions after that. We'll be in recess.

2.1

(Whereupon the board entered into closed session.)

- CALIFORNIA REPORTING, LLC (415) 457-4417 -

```
1
2
                 CHAIRMAN RICHARD: All right.
    High-Speed Rail meeting closed session has concluded.
3
    We have nothing to report, and with that, this meeting
 4
5
    is adjourned.
6
7
            (Whereupon the meeting adjourned at 1:35 p.m.)
8
9
                                --000--
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
        CALIFORNIA REPORTING, LLC (415) 457-4417 -
```

```
I, Brittany Flores, a Certified Shorthand Reporter of
1
2
    the State of California, duly authorized to administer
3
    oaths, do hereby certify:
       That the foregoing proceedings were taken before me
 4
5
    at the time and place herein set forth; that any
6
    witnesses in the foregoing proceedings, prior to
    testifying, were duly swore; that a record of the
7
    proceedings was made by me using machine shorthand which
8
    was thereafter transcribed under my direction; that the
    foregoing transcript is a true record of the testimony
10
11
    given.
12
       Further, that if the foregoing pertains to the
    original transcript of a deposition in a Federal Case,
13
14
    before completion of the proceedings, review of the
15
    transcript ( ) was ( ) was not requested.
       I further certify I am neither financially interested
16
17
    in the action nor a relative or employee of any attorney
18
    of party to this action.
19
       IN WITNESS WHEREOF, I have this date subscribed my
20
    name.
2.1
22
       Dated:
23
24
25
                Brittany Flores CSR 13460
        CALIFORNIA REPORTING, LLC (415) 457-4417.
```